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Mr. Kevin Richter, CPA, CMA, Director of Finance  
City of Selkirk  
200 Eaton Avenue  
Selkirk, Manitoba  
R1A 0W6

June 14, 2021

Dear Mr. Richter

Re: Supplement to the Auditors' Report

We are providing this letter in connection with our audit of the financial statements of City of Selkirk for the year ended December 31, 2020. The objective of our audit was to obtain reasonable assurance whether the financial statements are free of material misstatement. This letter fulfil our responsibility under Section 190(2) of the Municipal Act to report to Council certain matters which could possibly be identified during the course of our audit. An audit is not designed nor intended to carry out procedures on the matters specified in the Act. No procedures have been carried out in addition to those necessary to form an opinion on the financial statements. Accordingly not all relevant transactions or conditions may have been encountered during our audit and thus we cannot state the matters reported below are the only matters that would be reportable under Section 190(2) of the Municipal Act. In addition it is inappropriate to conclude that no such matters exist or that accounting procedures and systems of control employed by the municipality are effective. Pursuant to Section 190(2) of the Municipal Act we report to you:

1. To the best of our knowledge, the accounting procedures and systems of control employed by the municipality are adequate to preserve and protect its assets. However our financial statement audit was not designed to address all relevant controls nor have we utilised generally accepted criteria against which to evaluate the matter as would normally be required when providing an assurance as to whether the accounting procedures and systems of control were effective.
2. To the best of our knowledge, the funds of the municipality have been disbursed only under authority granted by an Act of the Legislature or under authority of a resolution or by-law of the municipality made under the authority of an Act of the Legislature, however our financial statement audit did not include all relevant transactions.
3. No irregularity or discrepancy in the administration of the affairs of the municipality by the Council came to our attention in the course of our audit; only the following irregularities or discrepancies would come to our attention during the course of our audit: misstatements other than trivial errors; fraud; misstatements that may cause future financial statements to be materially misstated; illegal or possibly illegal acts, other than ones considered inconsequential; or significant weaknesses in internal control over financial reporting.
4. There are no other matters, that we consider necessary, to be brought to the attention of Council at this time.



5. We have no recommendations that we consider necessary or advisable regarding the proper performance of duties and the keeping of records and books of account, other than those noted in the management letter.

This communication is prepared solely for the information of management and is not intended for any other purposes. We accept no responsibility to a third party who uses this communication. We shall be pleased to discuss with you further any matters mentioned in this report at your convenience.

Yours truly

A handwritten signature in black ink, appearing to read 'J. Maccès', written over a horizontal line.

Johan Maccès, CPA, CA  
Partner  
BDO Canada LLP  
Chartered Professional Accountants

# **CITY OF SELKIRK**

**Consolidated Financial Statements  
For the Year Ended December 31, 2020**

## STATEMENT OF RESPONSIBILITY

The accompanying Consolidated Financial Statements are the responsibility of the management of the City of Selkirk and have been prepared in compliance with legislation, and in accordance with generally accepted accounting principles established by the Public Sector Accounting Board of The Chartered Professional Accountants Canada.

In carrying out its responsibilities, management maintains appropriate systems of internal and administrative controls designed to provide reasonable assurance that transactions are executed in accordance with proper authorization, that assets are properly accounted for and safeguarded, and that financial information produced is relevant and reliable.

Council of the City met with management and the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

BDO Canada LLP as the City's appointed external auditors, have audited the Consolidated Financial Statements. The Auditor's report is addressed to the Mayor and members of Council and appears on the following page. Their opinion is based upon an examination conducted in accordance with Canadian generally accepted auditing standards, performing such tests and other procedures as they consider necessary to obtain reasonable assurance that the Consolidated Financial Statements are free of material misstatement and present fairly the financial position and results of the City in accordance with Canadian public sector accounting standards.



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Duane Nicol  
Chief Administrative Officer

June 14, 2021



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## **INDEPENDENT AUDITOR'S REPORT**

To the Mayor and members of Council of the  
**CITY OF SELKIRK**

### **Opinion**

We have audited the consolidated financial statements of the City of Selkirk and its controlled entities (the "City"), which comprise the consolidated statement of financial position as at December 31, 2020 and the consolidated statements of operations, change in net debt, and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City as at December 31, 2020, and its consolidated results of operations, its consolidated change in net debt, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City's financial reporting process.



## **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the City to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the City to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the City audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*BDO Canada LLP*

Chartered Professional Accountants

Winnipeg, Manitoba  
June 14, 2021

**CITY OF SELKIRK**  
**Consolidated Financial Statements**  
**For the Year Ended December 31, 2020**

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**CITY OF SELKIRK  
CONSOLIDATED STATEMENT OF FINANCIAL POSITION  
As at December 31, 2020**

	<u>2020</u>	<u>2019</u>
<b>FINANCIAL ASSETS</b>		
Cash and temporary investments (Note 3)	\$ 7,235,135	\$ 5,116,422
Amounts receivable (Note 4)	5,739,377	9,926,417
Loans and advances (Note 5)	228,608	233,262
	<u>\$ 13,203,120</u>	<u>\$ 15,276,101</u>
<b>LIABILITIES</b>		
Accounts payable and accrued liabilities (Note 7)	\$ 3,790,687	\$ 10,407,632
Unearned revenue (Note 8)	19,411	27,198
Landfill closure and post closure liabilities (Note 9)	662,610	656,709
Long-term debt (Note 10)	11,488,902	6,172,309
Deposits and other liabilities	765,568	846,560
	<u>16,727,178</u>	<u>18,110,408</u>
<b>NET FINANCIAL ASSETS (NET DEBT)</b>	<u>\$ (3,524,058)</u>	<u>\$ (2,834,307)</u>
<b>NON-FINANCIAL ASSETS</b>		
Tangible capital assets (Schedule 1)	\$ 110,241,102	\$ 97,322,654
Inventories (Note 6)	24,667	18,584
Prepaid expenses	170,009	118,337
	<u>110,435,778</u>	<u>97,459,575</u>
<b>ACCUMULATED SURPLUS (DEFICIT) (Note 15)</b>	<u>\$ 106,911,720</u>	<u>\$ 94,625,268</u>

Approved on behalf of Council:



\_\_\_\_\_  
Larry Johannson - Mayor



\_\_\_\_\_  
John Buffie - Audit Review  
Committee Chair

*The accompanying notes are an integral part of this financial statement*



**CITY OF SELKIRK**  
**CONSOLIDATED STATEMENT OF OPERATIONS**  
**For the Year Ended December 31, 2020**

	<u>2020 Budget (Note 14)</u>	<u>2020 Actual</u>	<u>2019 Actual</u>
<b>REVENUE</b>			
Property taxes	\$ 11,270,558	\$ 11,605,042	\$ 10,888,871
Grants in lieu of taxation	1,367,880	1,369,998	1,279,474
User fees	2,198,715	1,700,612	2,013,631
Permits, licences and fines	308,504	294,852	266,021
Investment income	112,395	245,693	473,888
Other revenue	559,918	940,279	2,586,964
Water and sewer	5,568,350	5,502,752	4,982,049
Grants - Province of Manitoba	7,106,910	6,954,715	10,615,337
Grants - other	4,734,438	4,934,119	9,856,691
Total revenue (Schedules 2, 4 and 5)	<u>33,227,668</u>	<u>33,548,062</u>	<u>42,962,926</u>
<b>EXPENSES</b>			
General government services	3,294,239	2,736,575	2,713,777
Protective services	4,367,535	4,307,885	4,182,775
Transportation services	3,820,798	3,714,133	3,227,380
Environmental health services	1,030,615	1,140,492	1,018,587
Public health and welfare services	478,087	442,220	510,466
Regional planning and development	517,706	495,993	511,524
Resource conservation and industrial development	597,374	428,854	407,080
Recreation and cultural services	4,425,552	3,919,512	3,744,661
Water and sewer services	4,945,537	4,075,946	3,673,570
Total expenses (Schedules 3, 4 and 5)	<u>23,477,443</u>	<u>21,261,610</u>	<u>19,989,820</u>
<b>ANNUAL SURPLUS</b>	<u>\$ 9,750,225</u>	12,286,452	22,973,106
<b>ACCUMULATED SURPLUS, BEGINNING OF YEAR</b>		<u>94,625,268</u>	<u>71,652,162</u>
<b>ACCUMULATED SURPLUS, END OF YEAR</b>		<u>\$ 106,911,720</u>	<u>\$ 94,625,268</u>

*The accompanying notes are an integral part of this financial statement*

**CITY OF SELKIRK**  
**CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS**  
**For the Year Ended December 31, 2020**

	<u>2020 Budget (Note 14)</u>	<u>2020 Actual</u>	<u>2019 Actual</u>
<b>ANNUAL SURPLUS</b>	<b>\$ 9,750,225</b>	<b>\$ 12,286,452</b>	<b>\$ 22,973,106</b>
Acquisition of tangible capital assets	(14,052,037)	(16,140,596)	(36,439,298)
Amortization of tangible capital assets	3,088,678	3,118,127	2,710,268
Loss (Gain) on sale of tangible capital assets	-	104,021	70,470
Proceeds on sale of tangible capital assets	-	-	22,068
Decrease (increase) in inventories	-	(6,083)	2,964
Decrease (increase) in prepaid expense	-	(51,672)	(20,885)
	<u>(10,963,359)</u>	<u>(12,976,203)</u>	<u>(33,654,413)</u>
<b>CHANGE IN NET FINANCIAL ASSETS (NET DEBT)</b>	<b><u>\$ (1,213,134)</u></b>	<b>(689,751)</b>	<b>(10,681,307)</b>
<b>NET FINANCIAL ASSETS (NET DEBT), BEGINNING OF YEAR</b>		<b><u>(2,834,307)</u></b>	<b><u>7,847,000</u></b>
<b>NET FINANCIAL ASSETS (NET DEBT), END OF YEAR</b>		<b><u>\$ (3,524,058)</u></b>	<b><u>\$ (2,834,307)</u></b>

*The accompanying notes are an integral part of this financial statement*

**CITY OF SELKIRK**  
**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**For the Year Ended December 31, 2020**

	<u>2020</u>	<u>2019</u>
<b>OPERATING TRANSACTIONS</b>		
Annual surplus	\$ 12,286,452	\$ 22,973,106
Changes in non-cash items:		
Amounts receivable	4,187,040	(3,610,829)
Loans and advances	4,654	5,349
Inventories	(6,083)	2,964
Prepays	(51,672)	(20,885)
Accounts payable and accrued liabilities	(6,616,945)	4,328,897
Unearned revenue	(7,787)	19,101
Landfill closure and post closure liabilities	5,901	5,426
Deposits and other liabilities	(80,992)	(149,656)
Loss (Gain) on sale of tangible capital asset	104,021	70,470
Amortization	3,118,127	2,710,268
	<u>12,942,716</u>	<u>26,334,211</u>
<b>CAPITAL TRANSACTIONS</b>		
Proceeds on sale of tangible capital assets	-	22,068
Cash used to acquire tangible capital assets	(16,140,596)	(36,439,298)
	<u>(16,140,596)</u>	<u>(36,417,230)</u>
<b>FINANCING TRANSACTIONS</b>		
Proceeds of long-term debt	6,000,000	-
Debt repayment	(683,407)	(441,489)
	<u>5,316,593</u>	<u>(441,489)</u>
<b>INCREASE (DECREASE) IN CASH AND TEMPORARY INVESTMENTS</b>	<b>2,118,713</b>	<b>(10,524,508)</b>
<b>CASH AND TEMPORARY INVESTMENTS, BEGINNING OF YEAR</b>	<b>5,116,422</b>	<b>15,640,930</b>
<b>CASH AND TEMPORARY INVESTMENTS, END OF YEAR</b>	<b>\$ 7,235,135</b>	<b>\$ 5,116,422</b>

*The accompanying notes are an integral part of this financial statement*

**CITY OF SELKIRK**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2020**

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**1. Status of the City of Selkirk**

The incorporated City of Selkirk ("the City") is a municipal government that was created in 1882 pursuant to the Manitoba Municipal Act. The City provides or funds municipal services such as police, fire, public works, regional planning, parks and recreation, library and other general government operations. The City owns a utility, has several designated special purpose reserves and provides funding support for other financial entities involved in providing a variety of municipal services.

**2. Significant Accounting Policies**

The consolidated financial statements have been prepared in accordance with Canadian public sector accounting standards as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada and reflect the following significant accounting policies:

**a) Reporting Entity**

The consolidated financial statements include the assets, liabilities, revenues and expenses of the reporting entity. The reporting entity is comprised of all the funds, agencies, local boards, and committees of the Council which are controlled by the City. Control is defined as the power to govern the financial and reporting policies of another organization with the expected benefits or risk of loss to the City. The controlled organizations are consolidated after adjusting their accounting policies to a basis consistent with the accounting policies of the City. Inter-fund and inter-company balances and transactions have been eliminated. The controlled organization includes Selkirk Transit Authority.

The City has several partnership agreements in place, and as such, consistent with Canadian public sector accounting standards for government partnerships, the following local agencies, boards and commissions are accounted on a proportionate consolidation basis whereby the City's pro-rata share of each of the assets, liabilities, revenues and expenses are combined on a line by line basis in the financial statements. Inter-company balances and transactions have been eliminated. The government partnerships include:

Gaynor Family Regional Library (consolidated 57.73%) (consolidated 57.73% in 2019)  
North Red Community Water Maintenance (consolidated 33.33%) (consolidated 33.33% in 2019)  
Red River North Flood Consortium (consolidated 20.00%) (consolidated 20.00% in 2019)  
Red River Planning District (consolidated 18.75%) (consolidated 18.75% in 2019)  
Selkirk Weed Control District (consolidated 29.84%) (consolidated 29.84% in 2019)

The taxation with respect to the operations of the school divisions are not reflected in the City surplus of these financial statements.

**b) Basis of Accounting**

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon the receipt of goods and services or the creation of an obligation to pay.

**c) Cash and Temporary Investments**

Cash and temporary investments include cash and short-term investments with maturities of three months or less from the date of acquisition.

**d) Landfill Closure and Post Closure Liabilities**

The estimated cost to close and maintain solid waste landfill sites are based on estimated future expenses, in current dollars, adjusted for estimated inflation, and are charged to expenses as the landfill capacity is used.

**CITY OF SELKIRK**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2020**

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**e) Non-Financial Assets**

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the change in net financial assets for the year.

Real estate properties and inventories held for sale are classified as non-financial assets if it is anticipated that the sale will not be completed within one year of the reporting date.

**f) Tangible Capital Assets**

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. Donated assets are recorded at their estimated fair value upon acquisition. Certain tangible capital assets for which historical cost information is not available have been recorded at current fair market values discounted by a relevant inflation factor. Certain assets are disclosed at a nominal value as the determination of current fair market value was not available. The City typically does not capitalize internal finance charges as part of the cost of its tangible capital assets.

The cost, less residual value, of the tangible capital asset is amortized on a straight line basis over its useful life. Assets under construction are not amortized until put into use.

**General Tangible Capital Assets**

Land	Indefinite
Land Improvements	10 to 40 years
Buildings and leasehold improvements	
Buildings	20 to 40 years
Leasehold improvements	Life of lease
Vehicles and Equipment	
Vehicles	5 to 15 years
Machinery, equipment and furniture	5 to 30 years
Maintenance and road construction equipment	10 to 15 years
Computer Hardware and Software	4 years

**Infrastructure Assets**

Transportation	
Land	Indefinite
Road surface	20 to 30 years
Road grade	40 years
Bridges	25 to 50 years
Traffic lights and equipment	10 to 30 years
Water and Sewer	
Land	Indefinite
Land improvements	30 to 50 years
Buildings	20 to 50 years
Underground networks	30 to 100 years
Vehicles	5 years
Machinery and equipment	5 to 30 years
Dams and other surface water structures	40 to 60 years

Certain assets which have historical or cultural value including works of art, historical documents as well as historical and cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of the future benefits associated with such property cannot be made. Intangibles, Crown lands that have not been purchased by the municipality, forests, water, and other natural resources are not recognized as tangible capital assets.

**CITY OF SELKIRK**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2020**

**g) Leases**

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to the ownership or property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

**h) Inventories**

Inventories held for sale are recorded at the lower of cost and net realizable value. Inventories held for consumption are recorded at the lower of cost and replacement value.

**i) Employee Future Benefits**

The City pays the employer portion of a multi-employer defined benefit pension plan handled by the Municipal Employees' Pension Plan (MEPP) for its employees. Under this plan, specific fixed amounts are contributed by the City each period for services rendered by the employees matching employee contributions.

For those defined benefit plans that accumulate but do not vest such as sick pay, the benefit costs are recognized and recorded only in the period when the employee is sick given that the liability for sick pay benefits has been determined to be insignificant at year end.

**j) Revenue Recognition**

Revenues are recognized as they are earned and measurable.

Taxation revenues result from non-exchange transactions that are compulsorily paid to governments in accordance with the laws and regulations established to provide revenue to the government for public services. For property taxes, revenue is recognized when the tax has been authorized and the taxable event has occurred. Property tax revenue is based on market assessments that are subject to appeal which could result in a change in the amount of taxation revenue recognized.

Government transfers are recognized in the financial statements when the transfer is authorized and eligibility criteria are met except, when and to the extent, stipulations by the transferor gives rise to an obligation that meets the definition of a liability. Stipulations by the transferor may require that the funds only be used for providing specific services or the acquisition of tangible capital assets. For transfers with stipulations an equivalent amount of revenue is recognized as the liability is settled.

User fees are recognized as revenue when services are rendered or when consumption occurs. Permits and licenses are recognized as revenue when issued. Fines are recognized as revenue when assessed. Investment revenue is recognized in the period earned.

Unearned revenue represents user charges and other fees which have been collected, for which the related services have yet to be provided. These amounts will be recognized as revenue in the fiscal year the services are provided.

**k) Municipal Tax Credits**

The City provides financial assistance to certain organizations by granting a tax credit for municipal taxes. The credit is recorded as an expense as opposed to a reduction in municipal tax revenue. In cases where the assistance is repayable to the City, the repayment is recognized as revenue when received.

**l) Measurement Uncertainty**

Estimates are used to accrue revenues and expenses in circumstances where the actual accrued amounts are unknown at the time the consolidated financial statements are prepared. Uncertainty in the determination of the amount at which an item is recognized in the financial statements is known as measurement uncertainty. Such uncertainty exists when there is a variance between the recognized amount and another reasonable possible amount, as there is whenever estimates are used.

Measurement uncertainty in these financial statements exists in the accrual of the landfill closure, and post closure liabilities. The accrual of the landfill liabilities is based on estimated future cash flows discounted to the financial statement date. The estimate of the future cash flows and the closure date of the landfill are based upon the best estimates by management. The actual future cash flows and closure date may differ significantly.

**3. Cash and Temporary Investments**

Cash and temporary investments are comprised of the following:

	<u>2020</u>	<u>2019</u>
Cash	<u>\$ 7,235,135</u>	<u>\$ 5,116,422</u>

The City has designated the following cash to reserves for commitments and tangible capital asset acquisitions. See Schedule 6 - Schedule of Change in Reserve Fund Balances.

Designated Reserve Funds	<u>\$ 15,974,089</u>	<u>\$ 12,721,148</u>
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In February 2020, the City secured a \$5,000,000 line of credit. The line of credit is repayable on demand and bears interest at the credit union's prime rate less 3/4%, being 3.95%. Interest is paid monthly. The line of credit is secured by property taxes levied. As at December 31, 2020 the line of credit is not utilized.

**CITY OF SELKIRK**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2020**

**4. Amounts Receivable**

Amounts receivable are valued at their net realizable value.

	<u>2020</u>	<u>2019</u>
Taxes on roll (Schedule 11)	\$ 1,356,247	\$ 1,025,974
Government grants	2,920,806	6,712,822
Utility customers	1,199,362	1,142,589
Organizations and individuals	152,843	667,043
Other governments	247,886	480,263
	<u>5,877,144</u>	<u>10,028,691</u>
Less allowances for doubtful amounts	<u>(137,767)</u>	<u>(102,274)</u>
	<u>\$ 5,739,377</u>	<u>\$ 9,926,417</u>

**5. Loans and advances**

The loan is receivable from the Selkirk Food Bank Inc. and is repayable in monthly installments of \$1,372 including interest calculated at 4.75%. The loan is secured by a mortgage on the property at 310 Christie Street, Selkirk.

	<u>2020</u>	<u>2019</u>
	<u>\$ 228,608</u>	<u>\$ 233,262</u>

**6. Inventories**

**Inventories for use:**

	<u>2020</u>	<u>2019</u>
Fuel	\$ 24,182	\$ 17,357
Chemicals	485	1,227
	<u>\$ 24,667</u>	<u>\$ 18,584</u>

**7. Accounts Payable and Accrued Liabilities**

	<u>2020</u>	<u>2019</u>
Accounts payable	\$ 1,380,000	\$ 5,013,295
Accrued expenses	433,717	822,879
Accrued interest payable	-	-
School levies	458,910	389,039
Other governments	1,518,060	4,182,419
	<u>\$ 3,790,687</u>	<u>\$ 10,407,632</u>

**8. Unearned Revenue**

	<u>2020</u>	<u>2019</u>
Other	<u>\$ 19,411</u>	<u>\$ 27,198</u>

**9. Landfill Closure and Post Closure Liabilities**

**a) Operating Landfill Site**

The City currently has no operating landfills.

**b) Closed Landfill Sites**

	<u>2020</u>	<u>2019</u>
Estimated post closure costs over the next 20 years	<u>\$ 662,610</u>	<u>\$ 656,709</u>

Legislation requires the City to monitor its closed landfill site(s). Post closure care requirements include cap maintenance, groundwater monitoring, gas management system operations, inspections and annual reports. Estimated post closure costs over the next 20 years is estimated to be \$1,199,959 (\$1,189,273 in 2019). The City uses a discount rate of 6% (6% in 2019) to arrive at its post closure liability.

**CITY OF SELKIRK  
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
For the Year Ended December 31, 2020**

**10. Long Term Debt**

	<u>2020</u>	<u>\$ 2,019</u>
<b><u>General Authority Debentures</u></b>		
Debenture for paving, interest at 5.625%, payable at \$40,132 annually including interest, repaid during the year.	\$ -	\$ 37,995
Debenture for storm sewers, interest at 4.3%, payable at \$325,347 annually including interest, maturing 2031.	<b>2,804,635</b>	3,000,941
Debenture for paving, interest at 3.420%, payable at \$15,279 annually including interest, maturing 2027.	<b>93,704</b>	105,380
	<u><b>\$ 2,898,339</b></u>	<u><b>\$ 3,144,316</b></u>
<b><u>Utility Fund Debentures</u></b>		
Debenture for sewer relining, at 5.625%, payable at \$19,287 annually including interest, repaid during the year.	\$ -	\$ 18,260
Debenture for sewer relining, interest at 5.5%, payable at \$30,663 annually including interest, maturing 2024.	<b>107,479</b>	130,941
Debenture for water treatment plant, interest at 4.02%, payable at \$251,542 annually including interest, maturing 2032.	<b>2,358,002</b>	2,508,694
Debenture for sewer relining, interest at 3.81%, payable at \$15,845 annually including interest, maturing 2027.	<b>95,774</b>	107,522
Debenture for new Wastewater Treatment Plant, interest at 3.4%, payable at \$418,356 annually including interest, maturing 2039.	<b>5,785,644</b>	-
	<u><b>8,346,899</b></u>	<u>2,765,417</u>
<b>Total Debentures - City of Selkirk</b>	<u><b>\$ 11,245,238</b></u>	<u><b>\$ 5,909,733</b></u>

The debentures of the City have been issued with terms of 10 to 20 years to maturity.

**Other Long term debt - Group Reporting Entities**

Loan with Sunova Credit Union, bears interest at a floating rate of 3%, interest is paid monthly of \$2,130 maturing September 2029.	<u><b>\$ 243,664</b></u>	<u>\$ 262,576</u>
Total Debentures - Group Reporting Entities	<u><b>\$ 243,664</b></u>	<u>\$ 262,576</u>
<b>Total Debentures</b>	<u><b>\$ 11,488,902</b></u>	<u><b>\$ 6,172,309</b></u>

Principal payments required in each of the next five years and thereafter are as follows:

2021	\$ 651,753
2022	\$ 677,481
2023	\$ 704,241
2024	\$ 729,807
2025	\$ 726,652
Thereafter	\$ 7,998,968

**Schedule of Debentures Pending:**

Authority	Purpose	Amount Authorized
By-law # 5345	Fire Hall Expansion Project	\$ 2,775,708
By-law # 5346	Stormwater Retention Pond In The Industrial Park	\$ 722,631
By-law # 5325	West End Lift Station, Forcemain and Trunk Wastewater Line	\$ 1,532,000
By-law # 5344	Downtown Revitalization Project, Manitoba East Reconstruction	\$ 833,334



**CITY OF SELKIRK**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2020**

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**11. Commitments**

- a) The City has the following outstanding obligations, net of applicable grants, as at December 31, 2020: (\$3,864,215 in 2019)
- |   |    |           |
|---|----|-----------|
| i) West End Lift Station, Forcemain and Wastewater Line | \$ | 208,278   |
| ii) Water Treatment Plant upgrades                      | \$ | 400,000   |
| iii) Business Park Development - Phase 2                | \$ | 1,590,000 |
- b) The City is constructing a new Waste Water Treatment Plant. Estimated costs are \$39,473,721 of which \$37,074,784 was spent during the period of 2013 - 2020. Cost sharing agreements with the Government of Canada and the Province of Manitoba, in the amounts of \$11.7M each, were signed in 2017. In addition, the City signed a \$5M loan agreement with the Federation of Canadian Municipalities in 2018 which provides a \$750k grant as a condition of the loan.
- c) The City has extended a non-exclusive long-term contract with Waste Connections of Canada Inc. for handling and disposal of garbage and recycling. Annual charges under the contract are determined by reference to certain waste and recycling volumes handled. Payments made under this contract for 2020 were \$620,039 (\$618,998 in 2019) and are anticipated for 2021 at \$638,640.
- d) The City extended a three year contract with Waste Connections of Canada Inc. for the operation and maintenance of Selkirk's Waste Transfer Station. Payments made under this contract for 2020 were \$264,977 (\$261,684 in 2019) and are anticipated for 2021 at \$272,926.
- e) The City extended a contract with Emterra Environmental for processing of delivered recyclables. Annual charges under the contract are determined in reference to the recycling volumes handled. Payments made under this contract in 2020 were \$91,094 (\$61,936 in 2019) and are anticipated for 2021 at \$93,827.
- f) The City was contracted with Lakepoint Construction for lime sludge removal and disposal services from the water treatment plant. Payments made in 2020 were \$297,119 (\$199,300 in 2019). A tender has been awarded to Omar's Environmental, expiring 2022. Payments under this contract are anticipated for 2021 at \$404,340.
- g) The City has negotiated two-year contracts with various suppliers for water treatment and wastewater treatment chemicals, expiring 2021. Payments anticipated under these contracts in 2020 were \$246,166 (\$213,556 in 2019) and are anticipated for 2021 at \$372,285.
- h) The City has negotiated a 32-month contract with Enns Brothers for leasing of Grounds Equipment, expiring 2022. Payments made under this contract for a portion of 2020 were \$86,820 and are anticipated for 2021 at \$111,041.

**CITY OF SELKIRK  
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
For the Year Ended December 31, 2020**

**12. Retirement Benefits**

The majority of the employees of the City are members of the Municipal Employees' Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. MEPP members will receive benefits based on 1.5% of their final average yearly Canada Pension Plan (CPP) earnings times years of service, plus 2% of their final average yearly non-CPP earnings times years of service. The costs of the retirement plan are not allocated to the individual entities within the related group. As a result, individual entities within the related group are not able to identify their share of the underlying assets and liabilities. Therefore, the plan is accounted for as a defined contribution plan in accordance with the requirements of the Chartered Professional Accountants of Canada Handbook section PS3250.

Pension assets consist of investment grade securities. Market and credit risk on these securities are managed by MEPP by placing plan assets in trust and through MEPP investment policy. The pension expense is based on the contribution rate. The MEPP required that employees contribute 8.3% of basic annual earnings up to the CPP ceiling plus 9.5% of basic annual earnings in excess of the CPP ceiling, plus an additional 0.1% of earnings below and in excess of the CPP ceiling from employees that are not members of the Municipal Disability Income Plan. The employers are required to match the employee contributions to the MEPP. Actual contributions to MEPP made during the year by the City on behalf of its employees amounted to \$346,950 (\$310,700 in 2019) and are included in the statement of operations.

Subject to the following paragraph, any unfunded liabilities are to be funded by the participating employers. The most recent actuarial valuation as of December 31, 2019 indicated the plan was 99.7% funded on a going concern basis and had an unfunded solvency liability of \$288.8 million. The solvency position of the plan is determined by comparing the plan assets to the actuarial present value of the benefits accrued in respect of credited service up to the valuation date, calculated as if the plan were wound up on December 31, 2019.

In 2010, the Government of Manitoba enacted a regulation which permits sponsors of public sector pension plans, including MEPP, to elect permanent exemption from solvency funding requirements subject to certain conditions stated in the regulation. MEPP has elected permanent exemption from solvency funding requirements. As a result, solvency funding is no longer required by MEPP.

**13. Financial Instruments**

The City as part of its operations carries a number of financial instruments. It is management's opinion the City is not exposed to significant interest, currency or credit risk arising from these financial instruments, except as otherwise disclosed. Unless otherwise noted, the fair value of these financial instruments approximates their carrying values.

**14. Budget**

The financial plan is prepared on a revenue and expenditure basis. For comparative purposes, the City has modified its financial plan to prepare a budget that is consistent with the scope and accounting principles used to report the actual results. The budget figures used in these financial statements have been approved by council.

The reconciliation between the financial plan and the budget figures used in these statements is disclosed in Schedule 10 - Reconciliation of the Financial Plan to the Budget.

**15. Accumulated Surplus**

	<u>2020</u>	<u>2019</u>
Accumulated surplus consists of the following:		
General operating fund - Nominal surplus	\$ 1,013,272	\$ 1,013,272
Utility operating fund - Nominal surplus	76,201	76,201
General capital fund - Capital surplus	28,292,889	28,154,181
Utility capital fund - Capital surplus	60,606,993	51,697,234
Reserve funds	<u>15,974,089</u>	<u>12,721,148</u>
Accumulated surpluses of City unconsolidated	<b>105,963,444</b>	93,662,036
Accumulated surpluses of consolidated entities	<u>948,276</u>	<u>963,232</u>
Accumulated surplus per Consolidated Statement of Financial Position	<u><b>\$ 106,911,720</b></u>	<u><b>\$ 94,625,268</b></u>

**CITY OF SELKIRK**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2020**

**16. Public Sector Compensation Disclosure**

It is a requirement of the Public Sector Compensation Disclosure Act that annual public disclosure be made of aggregate compensation paid to members of council, and of individual compensation in an amount exceeding \$75,000 annually to any member of council, officer or employee of the City. For the year ended December 31, 2020:

- a) Compensation paid to members of council amounted to \$160,758 in aggregate.
- b) There were no members of council receiving compensation in excess of \$75,000 individually.

Council Members:

	<u>Compensation</u>	<u>Expenses</u>	<u>Total</u>
Mayor - L. Johansson	\$ 32,832	\$ 3,307	\$ 36,139
Deputy Mayor - D. Swiderski	20,950	2,790	23,740
Councillor - J. Buffie	18,389	3,683	22,072
Councillor - K. Cook	17,495	2,592	20,087
Councillor - L. Fiddler	18,672	1,990	20,662
Councillor - A. Hourie	16,499	1,805	18,304
Councillor - D. Poirier	17,342	2,412	19,754
	<u>\$ 142,179</u>	<u>\$ 18,579</u>	<u>\$ 160,758</u>

- c) The following officers received compensation in excess of \$75,000:

<u>Name</u>	<u>Position</u>	<u>Amount</u>
D. Nicol	Chief Administrative Officer	\$ 182,184
K. Richter	Director of Finance	124,351
E. Henrichsen	Director of Corporate Services	111,281
D. McDermid	Director of Operations	110,141
T. Feduniw	Director of Sustainable Economic Development	103,898
B. Clark	Director of Culture, Recreation, and Green Transportation	97,464
P. Schaible	Manager of Accounting	97,311
T. Grobb	Utilities Operator	91,004
J. Crawford	Utilities Operator	88,491
R. Sicinski	Manager of Public Works	86,996
D. Buchel	Utilities Operator	86,728
D. Scott	Manager of Utilities	86,262
C. Gustafson	Manager of Human Resources	82,246
E. Partyka	Utilities Operator	80,712
T. Vandenbrand	Manager of Parks & Recreation Facilities	80,454
K. Dorge-Ray	Manager of Cultural and Recreational Programs	75,691

**CITY OF SELKIRK**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2020**

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**17. Segmented Information**

The City of Selkirk provides a wide ranges of services to its residents. Segment information has been provided in Schedule 4 for the following services:

General Government

This relates to the revenues and expenses that relate to the operations of the City itself and cannot be directly attributed to a specific segment.

Protective Services

Protection is comprised of RCMP, by-law enforcement, flood protection, fire protection, building inspection, emergency operations and animal control services. The fire department is comprised of paid on-call volunteers who provide fire suppression services, fire prevention programs, training and education. The fire department also responds to motor vehicle accidents. Emergency operations include the emergency operations centres when required. The City is a partner in North Red Community Water Maintenance Inc., which owns, operates and maintains an Amphibex icebreaker to reduce damage caused by ice jams. The City also belongs to the Red River North Flood Consortium, which provides flood protection.

Transportation Services

Transportation services is responsible for snow clearing, cleaning streets in urban areas, grading gravel roads, applying dust abatement to gravel roads, maintaining boulevards in the urban areas, maintaining and improving drainage along municipal roads as well as paying for utility costs for street lights in urban areas. The City has a service agreement with Selkirk Transit Authority which provides public transportation services to its residents.

Environmental Health Services

Contractors provide services for waste disposal and transportation to the disposal ground as well as the pickup of materials to be recycled. The City also provides mosquito control.

Public Health and Welfare Services

The City pays the Province of Manitoba an annual levy to administer social assistance to their residents. The City has a service agreement with Selkirk Transit Authority which provides mobility transportation services to its residents.

Regional Planning and Development

The City is responsible for final decisions on subdivision applications and for its Zoning By-Laws. The City is in partnership with Red River Planning District who provides planning services within the boundaries of its member municipalities. The City belongs to the Selkirk Weed Control District, which deals with noxious weeds.

Resource Conservation and Industrial Development

The City of Selkirk's Sustainable Economic Development department supports new business development and encourages existing businesses to reach their full potential in our City. The City provides many tourism activities and events for our visitors. The City supports the East Interlake Conservation District which provides residents of the Interlake the resources they need to help improve the health of their local watersheds.

Recreation and Cultural Services

The City provides recreation programs, services and facilities, to improve the health and well-being of its citizens. Library services are provided by Gaynor Family Regional Library.

Water and Sewer Services

The City provides potable drinking water to their citizens along with wastewater treatment services. The city works with regulatory authorities to ensure that they are in compliance with their standards for water and wastewater.

Revenues and expenses represent amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The accounting policies of the segments are consistent with those followed in the preparation of the financial statements as described in the summary of significant accounting policies.

**CITY OF SELKIRK**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**For the Year Ended December 31, 2020**

**18. Government Partnerships**

The City has several partnership agreements for municipal services. The consolidated financial statements include the City's proportionate interest, as disclosed in note 2(a). The aggregate financial statements of the government partnerships, in condensed summary, are as follows:

	<u>2020</u>	<u>2019</u>
<b>Financial Position</b>		
Financial Assets	\$ 1,159,246	\$ 1,104,255
Liabilities	<u>341,519</u>	<u>343,289</u>
Net financial assets (liabilities)	<u>817,727</u>	<u>760,966</u>
Non-financial assets	<u>149,881</u>	<u>173,667</u>
Accumulated surplus	<u>\$ 967,608</u>	<u>\$ 934,633</u>
<b>Result of Operations</b>		
Revenues	\$ 1,121,670	\$ 1,117,661
Expenses	<u>1,203,866</u>	<u>1,217,614</u>
Annual surplus (deficit)	<u>\$ (82,196)</u>	<u>\$ (99,953)</u>

The City's consolidated financial statements include the operations of the partnerships net of an adjustment to the annual surplus (deficit) for \$115,171 (\$113,543 in 2019) to eliminate revenue and expenses between the City and the partnerships.

**19. Public Utilities Board**

The Public Utilities Board (PUB) regulates the rates charged by all water and sewer utilities, except the City of Winnipeg utility and those utilities operated by the Manitoba Water Services Board. PUB has the authority to order any owner of a utility to adopt uniform and prescribed accounting policies. PUB's prescribed accounting policies on tangible capital assets and government transfers do not meet the recommendations of PSAB.

For information purposes, the City has deferred the capital grants it has received in the past for its utilities and amortized them over the useful life of the related tangible capital asset.

No capital grants have been deferred and amortized in these financial statements.

<u>Description of Utility</u>	<u>Unamortized Opening Balance</u>	<u>Additions During Year</u>	<u>Amortization During Year</u>	<u>Unamortized Balance Ending</u>
Water	<u>\$ 9,447,828</u>	<u>\$ 19,572</u>	<u>\$ 233,065</u>	<u>\$ 9,234,335</u>
	<u>Unamortized Opening Balance</u>	<u>Additions During Year</u>	<u>Amortization During Year</u>	<u>Unamortized Balance Ending</u>
Sewer	<u>\$ 19,915,786</u>	<u>\$ 6,868,799</u>	<u>\$ 75,060</u>	<u>\$ 26,709,525</u>

**20. Comparative Figures**

The financial statements have been reclassified, where applicable, to conform to the presentation used in the current year.

**21. Uncertainty due to COVID-19 pandemic**

The global pandemic has disrupted economic activities and supply chains. It has also impacted the City's operation. As the impacts of COVID-19 continue, there could be further impact on the City, its citizens, employees, suppliers and other third party business associates that could impact the timing and amounts realized on the City's assets and future ability to deliver services and projects. At this time, the full potential impact of COVID-19 on the City is not known. Although the disruption from the virus is expected to be temporary, given the dynamic nature of these circumstances, the duration of disruption and the related financial impact cannot be reasonably estimated at this time. The City's ability to continue delivering non-essential services and employ related staff will depend on the legislative mandates from the various levels of government. The City will continue to focus on collecting receivables, managing expenditures, and leveraging existing reserves and available credit facilities to ensure it is able to continue providing essential services to its citizens.

**CITY OF SELKIRK**  
**CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS**  
**Year Ended December 31, 2020**

**SCHEDULE 1**

	General Capital Assets				Infrastructure				Totals	
	Land and Land Improvements	Buildings and Leasehold Improvements	Vehicles and Equipment	Computer Hardware and Software	Asset Under Construction	Roads, Streets, and Bridges	Water and Sewer	Assets Under Construction	2020	2019
Cost										
Opening costs	\$ 11,596,987	\$ 15,470,292	\$ 9,213,305	\$ 678,126	\$ 6,347,821	\$ 18,799,350	\$ 52,134,675	\$ 29,786,015	\$ 144,026,571	\$ 108,150,628
Opening balance adjustments	79,484	(17,503)	33,548	(16,045)	-	(79,484)	-	-	-	-
Opening costs	<u>11,676,471</u>	<u>15,452,789</u>	<u>9,246,853</u>	<u>662,081</u>	<u>6,347,821</u>	<u>18,719,866</u>	<u>52,134,675</u>	<u>29,786,015</u>	<u>144,026,571</u>	<u>108,150,628</u>
Additions during the year	77,914	42,816	329,137	24,765	1,591,261	305,287	1,665,860	12,103,556	16,140,596	36,439,298
Transfers during the year	1,005,265	4,630,164	10,223	-	(7,750,762)	2,876,515	-	(771,405)	-	-
Disposals and write downs	<u>(22,400)</u>	<u>(103,413)</u>	<u>(450,714)</u>	<u>(83,340)</u>	<u>(1,473)</u>	<u>(78,810)</u>	<u>-</u>	<u>-</u>	<u>(740,150)</u>	<u>(563,355)</u>
Closing costs	<u>\$ 12,737,250</u>	<u>\$ 20,022,356</u>	<u>\$ 9,135,499</u>	<u>\$ 603,506</u>	<u>\$ 186,847</u>	<u>\$ 21,822,858</u>	<u>\$ 53,800,535</u>	<u>\$ 41,118,166</u>	<u>\$ 159,427,017</u>	<u>\$ 144,026,571</u>
Accumulated Amortization										
Opening accum'd amortization	\$ 2,077,798	\$ 9,045,833	\$ 4,785,645	\$ 599,408	\$ -	\$ 7,219,929	\$ 22,975,304	\$ -	\$ 46,703,917	\$ 44,464,466
Opening balance adjustments	31,064	(26,632)	42,677	(16,045)	-	(31,064)	-	-	-	-
Opening accum'd amortization	<u>2,108,862.00</u>	<u>9,019,201</u>	<u>4,828,322</u>	<u>583,363</u>	<u>-</u>	<u>7,188,865</u>	<u>22,975,304</u>	<u>-</u>	<u>46,703,917</u>	<u>44,464,466</u>
Amortization	262,258	496,085	652,008	37,392	-	680,934	989,450	-	3,118,127	2,710,268
Disposals and write downs	<u>(11,199)</u>	<u>(26,542)</u>	<u>(450,715)</u>	<u>(82,636)</u>	<u>-</u>	<u>(65,037)</u>	<u>-</u>	<u>-</u>	<u>(636,129)</u>	<u>(470,817)</u>
Closing accum'd amortization	<u>\$ 2,359,921</u>	<u>\$ 9,488,744</u>	<u>\$ 5,029,615</u>	<u>\$ 538,119</u>	<u>\$ -</u>	<u>\$ 7,804,762</u>	<u>\$ 23,964,754</u>	<u>\$ -</u>	<u>\$ 49,185,915</u>	<u>\$ 46,703,917</u>
Net Book Value of Tangible Capital Assets	<u>\$ 10,377,329</u>	<u>\$ 10,533,612</u>	<u>\$ 4,105,884</u>	<u>\$ 65,387</u>	<u>\$ 186,847</u>	<u>\$ 14,018,096</u>	<u>\$ 29,835,781</u>	<u>\$ 41,118,166</u>	<u>\$ 110,241,102</u>	<u>\$ 97,322,654</u>

## CONSOLIDATED SCHEDULE OF REVENUES

For the Year Ended December 31, 2020

	2020 Actual	2019 Actual
<b>Property taxes</b>		
Municipal taxes levied (Schedule 12)	\$10,963,106	\$10,615,632
Taxes added	641,936	273,239
	<u>11,605,042</u>	<u>10,888,871</u>
<b>Grants in lieu of taxation</b>		
Federal government	79,505	75,828
Federal government enterprises	5,778	5,646
Provincial government	561,703	536,524
Provincial government enterprises	723,012	661,476
	<u>1,369,998</u>	<u>1,279,474</u>
<b>User fees</b>		
Sales of service	1,560,970	1,956,735
Sales of goods	5,089	7,407
Rentals	134,553	49,489
	<u>1,700,612</u>	<u>2,013,631</u>
<b>Permits, licences and fines</b>		
Permits	210,666	179,199
Licences	5,906	12,568
Fines	78,280	74,254
	<u>294,852</u>	<u>266,021</u>
<b>Investment income</b>		
Cash and temporary investments	245,693	473,888
	<u>245,693</u>	<u>473,888</u>
<b>Other revenue:</b>		
Gain (loss) on sale of assets	(104,021)	(70,470)
Contributed assets	515,230	2,075,433
Miscellaneous:		
Infrastructure fees	121,451	105,370
Penalties and interest	221,344	289,732
Donations - Library	5,179	5,781
Other revenue	181,096	181,118
	<u>940,279</u>	<u>2,586,964</u>
<b>Water and sewer (Schedule 4)</b>	<u>5,502,752</u>	<u>4,982,049</u>
<b>Grants - Province of Manitoba</b>		
Municipal operating grants	2,152,464	2,152,464
Conditional grants	4,802,251	8,462,873
	<u>6,954,715</u>	<u>10,615,337</u>
<b>Grants - other</b>		
Federal government - gas tax funding	553,127	1,102,493
Federal government - other	4,060,966	8,401,560
Other local governments	320,026	352,638
	<u>4,934,119</u>	<u>9,856,691</u>
<b>Total revenue</b>	<u>\$ 33,548,062</u>	<u>\$ 42,962,926</u>

## CONSOLIDATED SCHEDULE OF EXPENSES

For the Year Ended December 31, 2020

	2020 Actual	2019 Actual
<b>General government services</b>		
Legislative	\$ 136,273	\$ 173,130
General administrative	1,385,544	1,332,998
Other (specify):	1,214,758	1,207,649
	<u>2,736,575</u>	<u>2,713,777</u>
<b>Protective services:</b>		
Police	2,746,368	2,749,231
Fire	615,307	591,249
Emergency measures	397,928	383,708
By-law enforcement	187,248	192,374
Other protection	361,034	266,213
	<u>4,307,885</u>	<u>4,182,775</u>
<b>Transportation services</b>		
Road transport		
Administration and engineering	621,562	534,602
Parking	46,848	24,283
Road and street maintenance	2,136,219	1,863,058
Sidewalk and boulevard maintenance	204,496	144,054
Street lighting	268,641	264,649
Traffic services	60,745	24,495
Public	375,622	372,239
	<u>3,714,133</u>	<u>3,227,380</u>
<b>Environmental health services</b>		
Waste collection and disposal	776,029	710,468
Recycling	335,363	289,499
Other (specify):	29,100	18,620
	<u>1,140,492</u>	<u>1,018,587</u>
<b>Public health and welfare services</b>		
Public health	324,369	392,615
Social assistance	117,851	117,851
	<u>442,220</u>	<u>510,466</u>
<b>Regional planning and development</b>		
Planning and zoning	401,264	413,511
Urban area weed control	94,729	98,013
	<u>495,993</u>	<u>511,524</u>
<b>Resource conservation and industrial development</b>		
Regional development	405,299	382,052
Tourism	13,555	15,028
Water resources and conservation	10,000	10,000
	<u>428,854</u>	<u>407,080</u>
<b>Recreation and cultural services</b>		
Administration	1,160,340	874,660
Community centres and halls	687,176	738,261
Swimming pools and beaches	529,988	527,958
Skating and curling rinks	121,574	193,590
Parks and playgrounds	294,533	344,649
Other recreational facilities	505,914	456,598
Libraries	531,947	532,624
Other cultural facilities	88,040	76,321
	<u>3,919,512</u>	<u>3,744,661</u>
<b>Water and sewer (Schedule 9)</b>	<u>4,075,946</u>	<u>3,673,570</u>
<b>Total expenses</b>	<u>\$ 21,261,610</u>	<u>\$ 19,989,820</u>



**CONSOLIDATED STATEMENT OF OPERATIONS BY PROGRAM**  
For the Year Ended December 31, 2020

	General Government*		Protective Services		Transportation Services		Environmental Health Services		Public Health and Welfare Services	
	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019
<b>REVENUE</b>										
Property taxes	\$11,287,705	\$ 10,571,534	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants in lieu of taxation	1,369,998	1,279,474	-	-	-	-	-	-	-	-
User fees	151,715	61,816	356,680	368,233	113,768	154,453	399,021	374,785	81,732	202,016
Grants - other	1,625,790	1,941,078	-	-	58,418	14,700	-	-	30,042	5,000
Permits, licences and fines	69,035	69,785	-	-	7,053	6,360	-	-	-	-
Investment income	225,722	452,902	11,072	8,598	-	-	-	-	-	-
Gain (loss) on sale of assets	(104,021)	(69,843)	-	-	-	-	-	-	-	-
Other revenue	770,117	1,790,317	-	178	152	242	-	-	629	3,124
Water and sewer	-	-	-	-	-	-	-	-	-	-
Prov of MB - Unconditional Grants	2,152,464	2,152,464	-	-	-	-	-	-	-	-
Prov of MB - Conditional Grants	608,314	615,557	(14,959)	17,567	-	-	5,765	5,762	49,178	56,834
Total revenue	<b>\$ 18,156,839</b>	<b>\$ 18,865,084</b>	<b>\$ 352,793</b>	<b>\$ 394,576</b>	<b>\$ 179,391</b>	<b>\$ 175,755</b>	<b>\$ 404,786</b>	<b>\$ 380,547</b>	<b>\$ 161,581</b>	<b>\$ 266,974</b>
<b>EXPENSES</b>										
Personnel services	\$ 1,447,819	\$ 1,405,225	\$ 760,982	\$ 777,393	\$ 1,238,171	\$ 1,045,812	\$ 20,240	\$ 10,247	\$ 125,577	\$ 182,329
Contract services	610,847	733,639	3,107,480	3,092,503	638,070	526,462	1,071,019	711,261	147,047	127,087
Utilities	71,880	68,937	24,357	23,287	245,266	244,374	5,409	6,292	-	-
Mainten	78,938	68,817	106,781	114,231	214,476	170,239	19,673	267,296	18,273	42,544
Grants and contributions	217,254	168,620	6,500	6,500	202,864	256,504	-	-	76,678	79,334
Amortization	45,594	36,432	285,202	168,765	1,174,725	983,755	18,250	18,064	73,744	79,043
Interest on long term debt	134,782	145,284	-	-	-	-	-	-	-	-
Other	129,461	86,823	16,583	96	561	234	5,901	5,427	901	129
Total expenses	<b>\$ 2,736,575</b>	<b>\$ 2,713,777</b>	<b>\$ 4,307,885</b>	<b>\$ 4,182,775</b>	<b>\$ 3,714,133</b>	<b>\$ 3,227,380</b>	<b>\$ 1,140,492</b>	<b>\$ 1,018,587</b>	<b>\$ 442,220</b>	<b>\$ 510,466</b>
<b>Surplus (Deficit)</b>	<b>\$ 15,420,264</b>	<b>\$ 16,151,307</b>	<b>\$ (3,955,092)</b>	<b>\$ (3,788,199)</b>	<b>\$ (3,534,742)</b>	<b>\$ (3,051,625)</b>	<b>\$ (735,706)</b>	<b>\$ (638,040)</b>	<b>\$ (280,639)</b>	<b>\$ (243,492)</b>

\* The general government category includes revenues and expenses that cannot be attributed to a particular sector.

CONSOLIDATED STATEMENT OF OPERATIONS BY PROGRAM  
For the Year Ended December 31, 2020

	Regional Planning and Development		Resource Conservation and Industrial Dev		Recreation and Cultural Services		Water and Sewer Services		Total	
	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019
<b>REVENUE</b>										
Property taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 317,337	\$ 317,337	\$ 11,605,042	\$ 10,888,871
Grants in lieu of taxation	-	-	-	-	-	-	-	-	1,369,998	1,279,474
User fees	122,009	130,128	-	-	475,687	722,200	-	-	1,700,612	2,013,631
Grants - other	65,820	65,401	-	-	143,895	137,676	3,010,154	7,692,836	4,934,119	9,856,691
Permits, licences and fines	214,586	180,738	-	-	4,178	9,138	-	-	294,852	266,021
Investment income	7,247	9,652	-	-	1,652	2,736	-	-	245,693	473,888
Gain (loss) on sale of assets	-	-	-	-	-	(627)	-	-	(104,021)	(70,470)
Other revenue	2,765	4,000	-	-	7,087	37,903	263,550	821,670	1,044,300	2,657,434
Water and sewer	-	-	-	-	-	-	5,502,752	4,982,049	5,502,752	4,982,049
Prov of MB - Unconditional Grants	-	-	-	-	-	-	-	-	2,152,464	2,152,464
Prov of MB - Conditional Grants	-	-	-	-	275,736	279,847	3,878,217	7,487,306	4,802,251	8,462,873
Total revenue	\$ 412,427	\$ 389,919	\$ -	\$ -	\$ 908,235	\$ 1,188,873	\$ 12,972,010	\$ 21,301,198	\$ 33,548,062	\$ 42,962,926
<b>EXPENSES</b>										
Personnel services	\$ 298,322	\$ 302,294	\$ 210,104	\$ 224,278	\$ 1,995,364	\$ 1,912,074	\$ 1,264,139	\$ 1,197,422	\$ 7,360,718	\$ 7,057,074
Contract services	70,428	84,199	193,452	153,709	523,325	624,486	821,976	619,034	7,183,644	6,672,380
Utilities	4,081	3,967	2,666	5,198	321,822	321,092	288,449	288,233	963,930	961,380
Maintenance materials and supplies	26,955	28,984	2,436	12,699	252,389	316,727	435,273	495,735	1,155,194	1,517,272
Grants and contributions	70,605	69,840	20,000	10,000	300,276	99,250	-	-	894,177	690,048
Amortization	14,089	9,496	196	1,196	516,877	467,980	989,450	945,537	3,118,127	2,710,268
Interest on long term debt	10,862	12,294	-	-	-	-	268,442	121,625	414,086	279,203
Other	651	450	-	-	9,459	3,052	8,217	5,984	171,734	102,195
Total expenses	\$ 495,993	\$ 511,524	\$ 428,854	\$ 407,080	\$ 3,919,512	\$ 3,744,661	\$ 4,075,946	\$ 3,673,570	\$ 21,261,610	\$ 19,989,820
<b>Surplus (Deficit)</b>	\$ (83,566)	\$ (121,605)	\$ (428,854)	\$ (407,080)	\$ (3,011,277)	\$ (2,555,788)	\$ 8,896,064	\$ 17,627,628	\$ 12,286,452	\$ 22,973,106

## CONSOLIDATED DETAILS AND RECONCILIATION TO CORE GOVERNMENT RESULTS

For the Year Ended December 31, 2020

	Core Government		Controlled Entities		Government Partnerships		Total	
	2020	2019	2020	2019	2020	2019	2020	2019
<b>REVENUE</b>								
Property taxes	\$ 11,605,042	\$ 10,888,871	\$ -	\$ -	\$ -	\$ -	\$ 11,605,042	\$ 10,888,871
Grants in lieu of taxation	1,369,998	1,279,474	-	-	-	-	1,369,998	1,279,474
User fees	1,049,993	1,174,636	171,646	326,657	478,973	512,338	1,700,612	2,013,631
Grants - other	4,635,944	9,633,914	88,460	19,700	209,715	203,077	4,934,119	9,856,691
Permits, licences and fines	76,088	76,145	-	-	218,764	189,876	294,852	266,021
Investment income	225,722	452,902	-	-	19,971	20,986	245,693	473,888
Gain (loss) on sale of assets	(104,021)	(69,843)	-	-	-	(627)	(104,021)	(70,470)
Other revenue	1,034,392	2,638,653	781	3,366	9,127	15,415	1,044,300	2,657,434
Water and sewer	5,502,752	4,982,049	-	-	-	-	5,502,752	4,982,049
Prov of MB - Unconditional Grants	2,152,464	2,152,464	-	-	-	-	2,152,464	2,152,464
Prov of MB - Conditional Grants	4,567,953	8,229,443	49,178	56,834	185,120	176,596	4,802,251	8,462,873
Total revenue	\$ 32,116,327	\$ 41,438,708	\$ 310,065	\$ 406,557	\$ 1,121,670	\$ 1,117,661	\$ 33,548,062	\$ 42,962,926
<b>EXPENSES</b>								
Personnel services	\$ 6,405,981	\$ 6,064,522	\$ 216,663	\$ 259,109	\$ 738,074	\$ 733,443	\$ 7,360,718	\$ 7,057,074
Contract services	6,854,756	6,333,948	54,885	33,547	274,003	304,885	7,183,644	6,672,380
Utilities	936,565	933,795	-	-	27,365	27,585	963,930	961,380
Mainten	1,013,043	1,346,838	36,016	58,824	106,135	111,610	1,155,194	1,517,272
Grants and contributions	894,177	690,048	-	-	-	-	894,177	690,048
Amortization	3,088,678	2,684,848	109	127	29,340	25,293	3,118,127	2,710,268
Interest on long term debt	403,224	266,909	-	-	10,862	12,294	414,086	279,203
Other	152,185	99,328	1,462	363	18,087	2,504	171,734	102,195
Total expenses	\$ 19,748,609	\$ 18,420,236	\$ 309,135	\$ 351,970	\$ 1,203,866	\$ 1,217,614	\$ 21,261,610	\$ 19,989,820
<b>Surplus (Deficit)</b>	\$ 12,367,718	\$ 23,018,472	\$ 930	\$ 54,587	\$ (82,196)	\$ (99,953)	\$ 12,286,452	\$ 22,973,106

**SCHEDULE OF CHANGE IN RESERVE FUND BALANCES**  
**For the Year Ended December 31, 2020**

	2020					
	General	Equipment	Off Street Parking	Parks and Recreation	Fire Apparatus	Building Maintenance
<b>REVENUE</b>						
Investment income	\$ 45,479	\$ 9,010	\$ 4,654	\$ 7,193	\$ 6,107	\$ 11,598
Other income	-	-	-	-	-	-
Total revenue	<u>45,479</u>	<u>9,010</u>	<u>4,654</u>	<u>7,193</u>	<u>6,107</u>	<u>11,598</u>
<b>EXPENSES</b>						
	-	-	-	-	-	-
	-	-	-	-	-	-
Total expenses	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET REVENUES</b>	<b>45,479</b>	<b>9,010</b>	<b>4,654</b>	<b>7,193</b>	<b>6,107</b>	<b>11,598</b>
<b>TRANSFERS</b>						
Transfers from general operating fund	-	183,727	24,000	110,017	125,000	125,000
Transfers to general operating fund	-	-	-	(10,479)	-	(11,659)
Transfer from nominal surplus	-	-	-	-	-	-
Transfers from utility operating fund	-	-	-	-	-	-
Transfers to utility operating	-	-	-	-	-	-
Transfers from reserve fund	-	-	-	-	-	-
Transfers to reserve fund	-	-	-	-	-	-
Acquisition of tangible capital assets	-	(171,609)	-	(36,682)	(55,614)	(29,407)
<b>CHANGE IN RESERVE FUND BALANCES</b>	<b>45,479</b>	<b>21,128</b>	<b>28,654</b>	<b>70,049</b>	<b>75,493</b>	<b>95,532</b>
<b>FUND SURPLUS, BEGINNING OF YEAR</b>	<b>2,974,808</b>	<b>549,600</b>	<b>292,333</b>	<b>425,198</b>	<b>336,645</b>	<b>709,939</b>
<b>FUND SURPLUS, END OF YEAR</b>	<b>\$ 3,020,287</b>	<b>\$ 570,728</b>	<b>\$ 320,987</b>	<b>\$ 495,247</b>	<b>\$ 412,138</b>	<b>\$ 805,471</b>

CITY OF SELKIRK  
SCHEDULE OF CHANGE IN RESERVE FUND BALANCES  
For the Year Ended December 31, 2020

SCHEDULE 6

	2020					
	Capital Improvements	Flood Protection	Special Events	Technology	Land Acquisition	Gas Tax
<b>REVENUE</b>						
Investment income	\$ 17,593	\$ 488	\$ 720	\$ 1,487	\$ 77	\$ 5,320
Other income	-	-	-	-	-	-
Total revenue	<u>17,593</u>	<u>488</u>	<u>720</u>	<u>1,487</u>	<u>77</u>	<u>5,320</u>
<b>EXPENSES</b>						
	-	-	-	-	-	-
	-	-	-	-	-	-
Total expenses	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET REVENUES</b>	<b>17,593</b>	<b>488</b>	<b>720</b>	<b>1,487</b>	<b>77</b>	<b>5,320</b>
<b>TRANSFERS</b>						
Transfers from general operating fund	984,014	-	-	60,000	1,310,000	553,127
Transfers to general operating fund	(10,000)	-	-	(26,651)	-	-
Transfer from nominal surplus	-	-	-	-	-	-
Transfers from utility operating fund	-	-	-	-	-	-
Transfers to utility operating	-	-	-	-	-	-
Transfers from reserve fund	-	-	-	-	-	-
Transfers to reserve fund	-	-	-	-	-	-
Acquisition of tangible capital assets	(487,602)	-	-	(24,765)	-	(389,631)
<b>CHANGE IN RESERVE FUND BALANCES</b>	<b>504,005</b>	<b>488</b>	<b>720</b>	<b>10,071</b>	<b>1,310,077</b>	<b>168,816</b>
<b>FUND SURPLUS, BEGINNING OF YEAR</b>	<b>903,321</b>	<b>31,893</b>	<b>47,088</b>	<b>99,318</b>	<b>-</b>	<b>208,333</b>
<b>FUND SURPLUS, END OF YEAR</b>	<b>\$ 1,407,326</b>	<b>\$ 32,381</b>	<b>\$ 47,808</b>	<b>\$ 109,389</b>	<b>\$ 1,310,077</b>	<b>\$ 377,149</b>

**SCHEDULE OF CHANGE IN RESERVE FUND BALANCES**  
**For the Year Ended December 31, 2020**

	2020					
	MRI	Fire Hall Replacement	Transit	Paratransit	Special Projects	Parks and Recreation Facilities Development
<b>REVENUE</b>						
Investment income	\$ -	\$ -	\$ 6,641	\$ 55	\$ 5,198	\$ 7,100
Other income	-	-	-	-	-	-
Total revenue	-	-	6,641	55	5,198	7,100
<b>EXPENSES</b>						
	-	-	-	-	-	-
	-	-	-	-	-	-
Total expenses	-	-	-	-	-	-
<b>NET REVENUES</b>	-	-	6,641	55	5,198	7,100
<b>TRANSFERS</b>						
Transfers from general operating fund	-	25,800	146,578	49,000	299,589	505,147
Transfers to general operating fund	-	-	-	-	(187,806)	-
Transfer from nominal surplus	-	-	-	-	-	-
Transfers from utility operating fund	-	-	-	-	-	-
Transfers to utility operating	-	-	-	-	-	-
Transfers from reserve fund	-	-	-	-	-	-
Transfers to reserve fund	-	-	-	-	-	-
Acquisition of tangible capital assets	-	(25,800)	-	-	-	-
<b>CHANGE IN RESERVE FUND BALANCES</b>	-	-	153,219	49,055	116,981	512,247
<b>FUND SURPLUS, BEGINNING OF YEAR</b>	-	-	392,017	410	289,458	288,235
<b>FUND SURPLUS, END OF YEAR</b>	\$ -	\$ -	\$ 545,236	\$ 49,465	\$ 406,439	\$ 800,482

CITY OF SELKIRK  
**SCHEDULE OF CHANGE IN RESERVE FUND BALANCES**  
For the Year Ended December 31, 2020

**SCHEDULE 6**

	2020			2020	2019
	Economic Incentive	Utility	Nutrient	Total	Total
<b>REVENUE</b>					
Investment income	\$ 1,930	\$ 77,955	\$ -	\$ 208,605	\$ 376,853
Other income	-	-	-	-	-
Total revenue	<u>1,930</u>	<u>77,955</u>	<u>-</u>	<u>208,605</u>	<u>376,853</u>
<b>EXPENSES</b>					
	-	-	-	-	-
	-	-	-	-	-
Total expenses	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET REVENUES</b>	<b>1,930</b>	<b>77,955</b>	<b>-</b>	<b>208,605</b>	<b>376,853</b>
<b>TRANSFERS</b>					
Transfers from general operating fund	47,500	-	-	4,548,499	4,042,087
Transfers to general operating fund	(10,000)	-	-	(256,595)	(166,691)
Transfer from nominal surplus	-	-	-	-	-
Transfers from utility operating fund	-	1,829,547	608,244	2,437,791	2,320,285
Transfers to utility operating	-	(5,625)	-	(5,625)	-
Transfers from reserve fund	-	-	-	-	-
Transfers to reserve fund	-	-	-	-	-
Acquisition of tangible capital assets	-	(1,850,380)	(608,244)	(3,679,734)	(9,140,384)
<b>CHANGE IN RESERVE FUND BALANCES</b>	<b>39,430</b>	<b>51,497</b>	<b>-</b>	<b>3,252,941</b>	<b>(2,567,850)</b>
<b>FUND SURPLUS, BEGINNING OF YEAR</b>	<b>108,367</b>	<b>5,064,185</b>	<b>-</b>	<b>12,721,148</b>	<b>15,288,998</b>
<b>FUND SURPLUS, END OF YEAR</b>	<b>\$ 147,797</b>	<b>\$ 5,115,682</b>	<b>\$ -</b>	<b>\$15,974,089</b>	<b>\$ 12,721,148</b>

## SCHEDULE OF L.U.D. OPERATIONS

For the Year Ended December 31, 2020

	2020 Budget	2020 Actual	2019 Actual
<b>Revenue</b>			
Taxation	\$ -	\$ -	\$ -
Other Revenue (specify)	-	-	-
Total revenue	-	-	-
<b>Expenses</b>			
General Government:			
Indemnities	-	-	-
Transportation Services			
Road and street maintenance	-	-	-
Bridge maintenance	-	-	-
Sidewalk and boulevard maintenance	-	-	-
Street lighting	-	-	-
Other	-	-	-
Environmental health			
Waste collection and disposal	-	-	-
Recycling	-	-	-
Regional planning and development			
Planning and zoning	-	-	-
Urban renewal	-	-	-
Beautification and land rehabilitation	-	-	-
Urban area weed control	-	-	-
Other (specify):	-	-	-
Recreation and cultural services			
Community centers and halls	-	-	-
Swimming pools and beaches	-	-	-
Golf courses	-	-	-
Skating and curling rinks	-	-	-
Parks and playgrounds	-	-	-
Other recreational facilities	-	-	-
Museums	-	-	-
Libraries	-	-	-
Other cultural facilities	-	-	-
Total expenses	-	-	-
<b>Net revenues (expenses)</b>	-	-	-
<b>Transfers:</b>			
Transfers from (to) L.U.D. reserves	-	-	-
Transfers from (to) operating fund	-	-	-
Other (specify):	-	-	-
<b>Change in L.U.D. balances</b>	<u>\$ -</u>	-	-
<b>Unexpended balance, beginning of year</b>		-	-
<b>Unexpended balance, end of year</b>		<u>\$ -</u>	<u>\$ -</u>



**CITY OF SELKIRK**  
**SCHEDULE OF FINANCIAL POSITION FOR UTILITIES**  
**For the Year Ended December 31, 2020**

**SCHEDULE 8**

	<u>2020</u>	<u>2019</u>
	Total	Total
<b>FINANCIAL ASSETS</b>		
Amounts receivable	<u>\$ 1,199,362</u>	<u>\$ 1,142,589</u>
<b>LIABILITIES</b>		
Accounts payable and accrued liabilities	\$ 395,235	\$ 377,835
Long-term debt (Note 10)	8,346,899	2,765,417
Due to other funds	<u>2,134,634</u>	<u>3,806,536</u>
	<u>10,876,768</u>	<u>6,949,788</u>
<b>NET FINANCIAL ASSETS (NET DEBT)</b>	<u>\$ (9,677,406)</u>	<u>\$ (5,807,199)</u>
<b>NON-FINANCIAL ASSETS</b>		
Tangible capital assets (Schedule 1)	<u>\$ 70,360,600</u>	<u>\$ 57,580,634</u>
<b>FUND SURPLUS</b>	<u><u>\$ 60,683,194</u></u>	<u><u>\$ 51,773,435</u></u>

**CITY OF SELKIRK**  
**SCHEDULE OF UTILITY OPERATIONS**  
**For the Year Ended December 31, 2020**

**SCHEDULE 9**

	<u>Budget</u>	<u>2020</u>	<u>2019</u>
<b>REVENUE</b>			
<b>Water</b>			
Water fees	\$ 2,315,754	\$ 2,238,348	\$ 2,121,476
Bulk Water fees	-	-	-
sub-total- water	<u>2,315,754</u>	<u>2,238,348</u>	<u>2,121,476</u>
<b>Sewer</b>			
Sewer fees	2,752,302	2,625,874	2,354,793
Lagoon tipping fees	12,000	34,719	13,061
sub-total- sewer	<u>2,764,302</u>	<u>2,660,593</u>	<u>2,367,854</u>
<b>Property taxes</b>	<u>317,337</u>	<u>317,337</u>	<u>317,337</u>
<b>Government transfers</b>			
Capital	6,855,509	6,888,371	15,180,142
sub-total- government transfers	<u>6,855,509</u>	<u>6,888,371</u>	<u>15,180,142</u>
<b>Other</b>			
Hydrant rentals	45,430	45,430	43,560
Penalties	27,075	23,885	29,536
Contributed assets	-	263,550	821,670
Administration fees	360,073	361,176	332,970
Infrastructure fees	35,716	41,594	38,725
Private Works	-	17,016	-
Other income	20,000	114,710	47,928
sub-total- other	<u>488,294</u>	<u>867,361</u>	<u>1,314,389</u>
<b>Total revenue</b>	<u>\$ 12,741,196</u>	<u>\$ 12,972,010</u>	<u>\$ 21,301,198</u>

**CITY OF SELKIRK**  
**SCHEDULE OF UTILITY OPERATIONS (cont'd)**  
**For the Year Ended December 31, 2020**

**SCHEDULE 9**

	<u>Budget</u>	<u>2020</u>	<u>2019</u>
<b>EXPENSES</b>			
<b>General</b>			
Administration	\$ 682,165	\$ 709,268	\$ 623,607
Training costs	17,740	20,702	9,936
Billing and collection	69,919	51,452	53,921
sub-total- general	<u>769,824</u>	<u>781,422</u>	<u>687,464</u>
<b>Water General</b>			
Purification and treatment	886,040	923,110	788,439
Water purchases	61,500	63,829	59,012
Transmission and distribution	753,866	339,276	402,706
Hydrant maintenance	37,406	14,118	16,337
Transportation services	84,000	82,288	70,027
Connection costs	99,973	82,001	132,788
Other supply costs	100,000	-	6,815
sub-total- water general	<u>2,022,785</u>	<u>1,504,622</u>	<u>1,476,124</u>
<b>Water Amortization &amp; Interest</b>			
Amortization	565,246	565,246	537,940
Interest on long term debt	108,051	99,000	115,098
sub-total- water amortization & interest	<u>673,297</u>	<u>664,246</u>	<u>653,038</u>
<b>Sewer General</b>			
Collection system costs	166,407	132,109	63,034
Treatment and disposal cost	458,784	309,089	305,749
Lift Station costs	83,033	57,884	49,596
Transportation services	35,500	27,988	23,156
Connection costs	41,861	4,557	937
Water purchases	400	383	349
Other sewage & disposal costs	100,000	-	-
sub-total- sewer general	<u>885,985</u>	<u>532,010</u>	<u>442,821</u>
<b>Sewage Amortization &amp; Interest</b>			
Amortization	424,204	424,204	407,596
Interest on long term debt	169,442	169,442	6,527
sub-total- sewer amortization & interest	<u>593,646</u>	<u>593,646</u>	<u>414,123</u>
<b>Total expenses</b>	<u>4,945,537</u>	<u>4,075,946</u>	<u>3,673,570</u>
<b>NET OPERATING SURPLUS</b>	7,795,659	8,896,064	17,627,628
<b>TRANSFERS</b>			
Transfers from (to) operating fund	-	(12,763)	(18,512)
Transfers from (to) reserve funds	2,519,973	26,458	190,404
<b>CHANGE IN UTILITY FUND BALANCE</b>	<u>\$ 10,315,632</u>	<u>8,909,759</u>	<u>17,799,520</u>
<b>FUND SURPLUS, BEGINNING OF YEAR</b>		<u>51,773,435</u>	<u>33,973,915</u>
<b>FUND SURPLUS, END OF YEAR</b>		<u>\$ 60,683,194</u>	<u>\$ 51,773,435</u>

## RECONCILIATION OF THE FINANCIAL PLAN TO THE BUDGET

For the Year Ended December 31, 2020

	Financial Plan General	Financial Plan Utility	Amortization (TCA)	Interest Expense	Transfers	Long Term Accruals	Consolidated Entities	PSAB Budget
<b>REVENUE</b>								
Property taxes	\$ 11,270,558	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,270,558
Grants in lieu of taxation	1,367,880	-	-	-	-	-	-	1,367,880
User fees	1,548,096	-	-	-	-	-	650,619	2,198,715
Permits, licences and fines	89,740	-	-	-	-	-	218,764	308,504
Investment income	92,424	-	-	-	-	-	19,971	112,395
Other revenue	550,010	-	-	-	-	-	9,908	559,918
Water and sewer	-	5,568,350	-	-	-	-	-	5,568,350
Grants - Province of Manitoba	3,015,399	3,857,213	-	-	-	-	234,298	7,106,910
Grants - other	1,437,967	2,998,296	-	-	-	-	298,175	4,734,438
Transfers from accumulated surplus	-	-	-	-	-	-	-	-
Transfers from general	-	317,337	-	-	(317,337)	-	-	-
Transfers from reserves	2,254,723	4,481,055	-	-	(6,735,778)	-	-	-
Total revenue	<b>\$ 21,626,797</b>	<b>\$ 17,222,251</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (7,053,115)</b>	<b>\$ -</b>	<b>\$ 1,431,735</b>	<b>\$ 33,227,668</b>
<b>EXPENSES</b>								
General government services	\$ 2,959,044	\$ -	\$ 45,594	\$ 228,193	\$ 61,408	\$ -	\$ -	\$ 3,294,239
Protective services	3,763,424	-	280,914	-	-	-	323,197	4,367,535
Transportation services	2,526,039	-	1,174,725	-	-	-	120,034	3,820,798
Environmental health services	1,012,365	-	18,250	-	-	-	-	1,030,615
Public health and welfare services	215,351	-	73,635	-	-	-	189,101	478,087
Regional planning and development	92,318	-	-	-	-	-	425,388	517,706
Resource cons and industrial dev	597,178	-	196	-	-	-	-	597,374
Recreation and cultural services	3,464,357	-	505,914	-	-	-	455,281	4,425,552
Water and sewer services	-	3,678,594	989,450	277,493	-	-	-	4,945,537
Fiscal services:								
Transfer to capital	3,165,473	10,886,564	-	-	(14,052,037)	-	-	-
Debt charges	698,929	696,011	-	(1,394,940)	-	-	-	-
Tax discounts	-	-	-	-	-	-	-	-
Short term interest	-	-	-	-	-	-	-	-
Transfer to utility	317,337	-	-	-	(317,337)	-	-	-
Transfer to reserves	2,753,574	1,961,082	-	-	(4,714,656)	-	-	-
Transfer to accumulated surplus	-	-	-	-	-	-	-	-
Allowance for tax assets	61,408	-	-	-	(61,408)	-	-	-
Total expenses	<b>\$ 21,626,797</b>	<b>\$ 17,222,251</b>	<b>\$ 3,088,678</b>	<b>\$ (889,254)</b>	<b>\$ (19,084,030)</b>	<b>\$ -</b>	<b>\$ 1,513,001</b>	<b>\$ 23,477,443</b>
<b>Surplus (Deficit)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (3,088,678)</b>	<b>\$ 889,254</b>	<b>\$ 12,030,915</b>	<b>\$ -</b>	<b>\$ (81,266)</b>	<b>\$ 9,750,225</b>

**CITY OF SELKIRK  
ANALYSIS OF TAXES ON ROLL  
For the Year Ended December 31, 2020**

**SCHEDULE 11**

	<u>2020</u>	<u>2019</u>
<b>Balance, beginning of year</b>	<b>\$ 1,025,974</b>	<b>\$ 731,552</b>
<b>Add:</b>		
Tax levy (Schedule 12)	<b>18,909,282</b>	18,671,139
Taxes added	<b>641,936</b>	273,239
Penalties or interest	<b>280,198</b>	292,074
Other accounts added	<b>298,659</b>	59,394
<b>Sub-total</b>	<b><u>20,130,075</u></b>	<u>19,295,846</u>
<b>Deduct:</b>		
Cash collections - current	<b>15,737,954</b>	15,516,355
Cash collections - arrears	<b>2,288,979</b>	1,695,812
Writeoffs	<b>30,836</b>	53,813
E.P.T.C. - cash advance	<b>1,742,033</b>	1,735,444
<b>Sub-total</b>	<b><u>19,799,802</u></b>	<u>19,001,424</u>
<b>Balance, end of year</b>	<b><u><u>\$ 1,356,247</u></u></b>	<b><u><u>\$ 1,025,974</u></u></b>

**CITY OF SELKIRK**  
**ANALYSIS OF TAX LEVY**  
**For the Year Ended December 31, 2020**

**SCHEDULE 12**

	<b>2020</b>			<b>2019</b>
	<b>Assessment</b>	<b>Mill Rate</b>	<b>Levy</b>	<b>Levy</b>
Debt charges:				
Frontage	\$ -	\$ -	\$ 55,411	\$ 55,411
L.I.D. - General Municipal	595,309,530	1.281	762,592	558,283
General Municipal	477,451,030	0.226	107,904	27,260
sub-total- Debt charges			<u>925,907</u>	<u>640,954</u>
Reserves: Various	477,451,030	2.902	1,385,563	1,383,622
General municipal	477,451,030	17.434	8,323,880	8,277,819
Business tax (Rate 2.22%)	13,463,900	-	298,899	283,536
Business tax fee			28,857	29,701
sub-total - Business tax			<u>327,756</u>	<u>313,237</u>
<b>Total municipal taxes (Schedule 2)</b>			<u>10,963,106</u>	<u>10,615,632</u>
Education support levy	127,930,250	8.828	1,129,368	1,214,835
Special levies:				
Lord Selkirk School Division #11	457,995,670	14.884	6,816,808	6,840,672
<b>Total education taxes</b>			<u>7,946,176</u>	<u>8,055,507</u>
<b>Total tax levy (Schedule 11)</b>			<u>\$ 18,909,282</u>	<u>\$ 18,671,139</u>

## SCHEDULE OF GENERAL OPERATING FUND EXPENSES

For the Year Ended December 31, 2020

	2020 Actual	2019 Actual
<b>General government services</b>		
Legislative	\$ 136,273	\$ 173,130
General administrative	1,385,544	1,332,998
Other (specify)	1,214,759	1,207,649
	<u>2,736,576</u>	<u>2,713,777</u>
<b>Protective services</b>		
Police	2,746,368	2,749,231
Fire	615,307	591,249
Emergency measures	74,731	65,102
By-law enforcement	187,248	192,374
Other protection	361,033	266,213
	<u>3,984,687</u>	<u>3,864,169</u>
<b>Transportation services</b>		
Road transport		
Administration and engineering	621,562	534,602
Parking	46,848	24,283
Road and street maintenance	2,136,219	1,863,058
Sidewalk and boulevard maintenance	204,497	144,054
Street lighting	268,641	264,649
Traffic services	60,745	24,495
Public transit	255,588	257,003
	<u>3,594,100</u>	<u>3,112,144</u>
<b>Environmental health services</b>		
Waste collection and disposal	776,029	710,468
Recycling	335,364	289,499
Other	29,100	18,620
	<u>1,140,493</u>	<u>1,018,587</u>
<b>Public health and welfare services</b>		
Public health	135,269	155,881
Social assistance	117,851	117,851
	<u>253,120</u>	<u>273,732</u>
<b>Regional planning and development</b>		
Planning and zoning	43,268	43,039
Urban area weed control	27,337	26,801
	<u>70,605</u>	<u>69,840</u>
<b>Resource conservation and industrial development</b>		
Regional development	405,299	382,052
Tourism	13,555	15,028
Water resources and conservation	10,000	10,000
	<u>428,854</u>	<u>407,080</u>
<b>Sub-totals forward</b>	<u>\$ 12,208,435</u>	<u>\$ 11,459,329</u>

## SCHEDULE OF GENERAL OPERATING FUND EXPENSES

For the Year Ended December 31, 2020

	<u>2020 Actual</u>	<u>2019 Actual</u>
<b>Sub-totals forward</b>	<b><u>\$ 12,208,435</u></b>	<b><u>\$ 11,459,329</u></b>
<b>Recreation and cultural services</b>		
Administration	1,160,340	874,660
Community centers and halls	687,176	738,261
Swimming pools and beaches	529,988	527,958
Skating and curling rinks	121,575	193,590
Parks and playgrounds	294,533	344,649
Other recreational facilities	505,910	456,598
Libraries	76,666	75,300
Other cultural facilities	88,040	76,321
	<b><u>3,464,228</u></b>	<b><u>3,287,337</u></b>
<b>Total expenses</b>	<b><u>\$ 15,672,663</u></b>	<b><u>\$ 14,746,666</u></b>



CITY OF SELKIRK

SCHEDULE 14

RECONCILIATION OF ANNUAL SURPLUS (DEFICIT)

For the Year Ended December 31, 2020

	2020			2019
	General	Utility	Total	Total
<b>MUNICIPAL NET SURPLUS UNDER THE MUNICIPAL ACT</b>	\$ -	\$ -	\$ -	\$ -
<b>Adjustments for reporting under public sector accounting standards</b>				
<b>Capital</b>				
Increase expense - net book value of assets disposed of	(104,021)	-	(104,021)	(91,911)
Increase expense - amortization of tangible capital assets	(2,099,228)	(989,450)	(3,088,678)	(2,684,848)
Eliminate expense - acquisitions of tangible capital assets	2,364,200	13,769,416	16,133,616	36,397,780
Increase in revenue - capital asset purchases funded by borrowings	(268,220)	(4,288,725)	(4,556,945)	(8,534,153)
Decrease expense - principal portion of debenture debt	245,977	418,518	664,495	431,186
Increase expense - issuance of debenture debt	-	-	-	-
<b>Reserve</b>				
Increase revenue - reserve funds interest	208,605	-	208,605	376,853
Eliminate expense - transfers to reserves	4,548,499	2,437,791	6,986,290	6,362,372
Eliminate revenue - transfers from reserves	(1,477,705)	(2,464,249)	(3,941,954)	(9,307,075)
<b>Other</b>				
Eliminate internal transfer - profit of machine time	(12,763)	12,763	-	-
	<u>3,405,344</u>	<u>8,896,064</u>	<u>12,301,408</u>	<u>22,950,204</u>
Increase revenue - Net surplus of consolidated entities	<u>(14,956)</u>	<u>-</u>	<u>(14,956)</u>	<u>22,902</u>
<b>NET SURPLUS PER CONSOLIDATED STATEMENT OF OPERATIONS</b>	<u>\$ 3,390,388</u>	<u>\$ 8,896,064</u>	<u>\$ 12,286,452</u>	<u>\$ 22,973,106</u>