

# THE FINANCIAL PLAN

## CITY OF SELKIRK

For the Year 2021

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2	General Operating Fund - Budgeted Revenue and Transfers	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6	Utility Operating Fund - Budgeted Revenue and Expenditure		
	City of Selkirk - Water and Sewer Utility	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 7	Local Urban District - Budgeted Revenue and Expenditure	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8	Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9	Sundry Revenue and Expenditure Analyses	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10	Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11	General Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 12	Utility Operating Fund - Debenture Debt Charges	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 13	Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14	Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

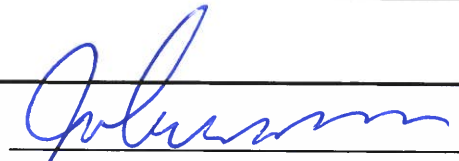
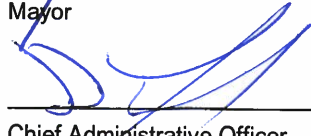
**CITY OF SELKIRK  
For the Year 2021**

**REVENUE**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Tax Levy (From Page 8)	18,911,683	18,909,282	19,543,173	
Grants in Lieu of Taxes (From Page 8)	2,686,897	2,688,965	2,691,324	
Sub-total	21,598,580	21,598,247	22,234,497	
Less: School Requisitions (From Page 8)	(9,265,142)	(9,265,142)	(9,417,427)	
Net Municipal Taxes and Grants in Lieu of Taxes	12,333,438	12,333,105	12,817,070	
Other Revenue (From Page 2)	7,038,636	7,182,981	6,515,029	6,055,946
Transfers from Accumulated Surplus and Reserves (From Page 2)	2,254,723	1,477,705	2,276,536	
Total Revenue	21,626,797	20,993,791	21,608,635	6,055,946

**EXPENDITURE**

General Government Services	2,959,044	2,504,426	3,112,669	3,174,922
Protective Services	3,763,424	3,705,231	3,908,995	3,987,175
Transportation Services	2,249,525	2,210,552	2,276,050	2,321,571
Environmental Health Services	1,012,365	1,128,827	1,043,026	1,063,887
Public Health and Welfare Services	215,351	215,184	211,351	215,578
Environmental Development Services	53,353	53,254	72,218	73,662
Economic Development Services	889,657	709,655	870,747	888,163
Recreation and Cultural Services	3,487,357	3,071,950	3,712,815	3,787,071
Fiscal Services	4,181,739	2,794,076	3,133,501	
Transfers - Deficit Recovery (From Page 9)	0	0	0	0
Transfers - To Reserves (From Page 5)	2,753,574	2,993,352	3,213,536	0
Total Basic Expenditure	21,565,389	19,386,507	21,554,908	15,512,029
Allowance for Tax Assets (From Page 8)	61,408	52,137	53,727	
Total Expenditure	21,626,797	19,438,644	21,608,635	15,512,029
Net Operating Surplus (Deficit)	0	1,555,147	0	

Department Use Only	Adopted by Resolution of Council	 Mayor
	May 10, 2021 Resolution Date	 Chief Administrative Officer

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND TRANSFERS**

**CITY OF SELKIRK  
For the Year 2021**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Other Revenue				
Taxes Added	305,000	641,936	233,129	237,792
Licenses				
- Animal	0	0	0	0
- Business	11,500	5,600	11,500	11,730
- Lottery and Bicycle	840	306	840	857
- Other	0	0	0	0
Permits				
- Building	0	0	0	0
- Curb Cuts	10,000	7,053	9,000	9,180
- Other	0	0	0	0
Fines	67,400	63,129	63,400	64,668
Sales of Service				
- General Government	1,900	686	2,000	2,040
- Protective Services	17,500	19,952	17,500	17,850
- Transportation	0	0	0	0
- Operations	20,000	23,854	20,000	20,400
- Environmental Health	368,900	403,270	385,200	392,904
- Public Health	0	0	0	0
- Environmental Development	0	0	0	0
- Selkirk Transit	0	0	0	0
- Recreation and Culture	716,133	455,452	802,729	818,784
- Other - Equipment Earnings to Reserve	170,000	68,615	170,000	173,400
Contributed Assets	0	251,680	0	0
Sales of Goods				
Rentals				
- Other	227,863	170,581	273,037	278,498
- Trailer	0	0	0	0
Concessions and Franchises	0	0	0	0
Returns from Investments	92,424	17,117	62,298	63,544
Interest Charges and Fees	211,300	221,344	221,300	225,726
Development and Dedication Fees	0	70,520	0	0
Provincial Unconditional Municipal Operating Grant	996,923	996,923	996,923	996,923
Provincial Unconditional Urban Policing Grant	1,155,541	1,155,541	1,155,541	1,155,541
Conditional Transfers and Grants (From Page 9)				
- Provincial Government	862,935	1,305,077	279,329	149,730
- Federal Government	1,362,787	928,871	970,019	578,269
Other Income				
- Sundry	364,510	244,896	709,784	723,980
- Grants Other	75,180	130,578	131,500	134,130
<b>TOTAL OTHER REVENUE (To Page 1)</b>	<b>7,038,636</b>	<b>7,182,981</b>	<b>6,515,029</b>	<b>6,055,946</b>
<b>TRANSFER FROM ACCUMULATED SURPLUS (To Page 1)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Transfer From Reserves (From Page 13)				
General Reserve (By-Law 3153)	0	0	0	
Specific Reserves:				
Building Replacement Reserve (By-law 3956)	65,659	41,066	45,697	
Capital Improvement Reserve (By-law 5067)	571,086	497,602	800,111	
Computer / Technology Reserve (By-law 5006)	86,465	51,416	111,939	
Economic Incentive Reserve (By-law 5312)	35,000	10,000	0	
Fire Equipment and Building Reserve (By-law 4903)	78,000	55,614	22,386	
Fire Hall Expansion Reserve (By-law 5238)	0	25,800	0	
Gas Tax Reserve (By-law 5116)	557,508	389,631	508,097	
Land Acquisition Reserve (By-law 5233)	0	0	0	
Municipal Flood Protection - Dyke Enhancement Reserve (By-law 4899)	0	0	0	
Off-Street Parking Reserve (By-law 4826)	0	0	0	
Paratransit Reserve (By-law 5293)	0	0	0	
Parks, Recreation and Cultural Facilities Reserve (By-law 4128)	94,150	47,161	96,630	
Parks and Recreation Facilities Development Reserve (By-law 5316)	0	0	0	
Public Works Machinery and Equipment Reserve (By-law 3885)	398,000	171,609	223,997	
Special Events Reserve (By-law 5000)	0	0	0	
Special Projects Reserve (By-law 5315)	368,855	187,806	467,679	
Transit Service Reserve (By-law 5181)	0	0	0	
<b>TOTAL TRANSFER FROM RESERVES (To Page 1)</b>	<b>2,254,723</b>	<b>1,477,705</b>	<b>2,276,536</b>	
<b>TOTAL OTHER REVENUE AND TRANSFERS (To Page 8)</b>	<b>9,293,359</b>	<b>8,660,686</b>	<b>8,791,565</b>	<b>6,055,946</b>

## BUDGETED EXPENDITURE

### CITY OF SELKIRK For the Year 2021

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
<b>GENERAL GOVERNMENT SERVICES</b>				
Mayor and Council	136,643	126,276	136,660	139,393
<b>General Administrative</b>				
Chief Administrative Officer and Staff	926,210	944,228	968,994	988,374
Office	243,610	183,069	233,930	238,609
Legal	3,700	0	3,700	3,774
Audit	20,383	21,779	20,995	21,415
Assessment	153,000	150,351	153,000	156,060
Taxation	51,385	52,665	57,870	59,027
<b>Other General Government</b>				
Elections	500	341	500	510
Legislative per Diems and Expenses	104,000	29,163	74,000	75,480
Damage Claims and Liability Insurance	39,421	50,746	41,392	42,220
Multi-Purpose Building	165,482	157,381	173,562	177,033
Grants	271,557	217,254	231,565	236,196
Other General Government-Sundry	287,495	189,751	470,747	480,162
Common Services	592,396	418,416	583,308	594,974
Health and Post-Secondary Education Tax	0	0	0	0
<b>SUB-TOTAL GENERAL GOVERNMENT SERVICES</b>	<b>2,995,782</b>	<b>2,541,420</b>	<b>3,150,223</b>	<b>3,213,227</b>
Recoveries - (Internal / External Rent)	(36,738)	(36,994)	(37,554)	(38,305)
<b>TOTAL GOVERNMENT SERVICES (To Page 1)</b>	<b>2,959,044</b>	<b>2,504,426</b>	<b>3,112,669</b>	<b>3,174,922</b>
<b>PROTECTIVE SERVICES</b>				
General Administrative	88,505	80,119	102,184	104,228
Police	2,827,035	2,746,368	2,918,963	2,977,342
Fire	577,193	615,307	601,684	613,718
<b>Emergency Measures</b>				
Emergency Measures Organization	1,300	1,700	2,800	2,856
Disaster Control and 911 Service	46,145	45,943	47,523	48,473
Flood Control and Response	25,000	27,088	25,000	25,500
<b>Other Protection</b>				
By-Law Enforcement and Pest Control	162,362	170,696	184,533	188,224
Animal Care	2,350	2,204	2,400	2,448
Other - Crime Prevention	33,534	15,806	23,908	24,386
<b>TOTAL PROTECTIVE SERVICES (To Page 1)</b>	<b>3,763,424</b>	<b>3,705,231</b>	<b>3,908,995</b>	<b>3,987,175</b>
<b>TRANSPORTATION SERVICES</b>				
<b>Road Transport</b>				
<b>Administration</b>				
Road Commissioner's Fees and Mileage	0	0	0	0
Engineering	730,044	625,811	686,361	700,088
<b>Roads and Streets - Unallocated Costs</b>				
Equipment Operators	0	0	0	0
Wages and Benefits	0	0	0	0
Equipment Fuel	0	0	0	0
Equipment Repairs and Maintenance	0	0	0	0
Equipment Insurance and Registration	0	0	0	0
Workshop and Yard Operations	0	0	0	0
Administration	191,090	23,582	195,136	199,039
<b>Road Maintenance</b>				
Labour	272,747	205,384	328,982	335,562
Materials	0	0	0	0
Rentals	0	0	0	0
<b>Transportation Services Sub-Total (To Page 4)</b>	<b>1,193,881</b>	<b>854,777</b>	<b>1,210,479</b>	<b>1,234,689</b>

**BUDGETED EXPENDITURE**

**CITY OF SELKIRK  
For the Year 2021**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Service Sub-Total Forward (From Page 3)	1,193,881	854,777	1,210,479	1,234,689
<b>Road Re-Construction</b>				
Labour	0	0	0	0
Materials	0	0	0	0
Rentals	0	0	0	0
Sidewalks and Boulevards	88,560	145,380	106,777	108,913
Ditches and Road Drainage	50,633	50,429	35,504	36,214
Storm Sewers	35,726	39,468	33,855	34,532
Street Cleaning	56,157	73,819	60,622	61,834
Snow and Ice Removal	328,491	309,664	306,668	312,801
Bridges	0	0	0	0
Street Lighting	249,421	268,641	258,143	263,306
Traffic Services	33,553	60,745	38,431	39,200
Parking	25,620	46,848	22,581	23,033
Small Tools and Equipment / Public Works Yard	10,292	65,546	20,517	20,927
Public Works Building	177,191	295,235	182,473	186,122
<b>TOTAL TRANSPORTATION SERVICES (To Page 1)</b>	<b>2,249,525</b>	<b>2,210,552</b>	<b>2,276,050</b>	<b>2,321,571</b>
<b>ENVIRONMENTAL HEALTH SERVICES</b>				
<b>Garbage and Waste Collection</b>				
Garbage Collection	374,085	407,389	380,432	388,041
Solid Waste Transfer Station and Recycling	603,280	692,338	632,594	645,246
<b>Other Environmental Health</b>				
Municipal Wells	0	0	0	0
Public Rest Rooms	0	0	0	0
Mosquito Control and West Nile Virus	35,000	29,100	30,000	30,600
<b>TOTAL ENVIRONMENTAL HEALTH SERVICES (To Page 1)</b>	<b>1,012,365</b>	<b>1,128,827</b>	<b>1,043,026</b>	<b>1,063,887</b>
<b>PUBLIC HEALTH AND WELFARE SERVICES</b>				
<b>Public Health</b>				
Health Unit	0	0	0	0
Cemeteries	7,000	6,600	7,000	7,140
Selkirk Mobility	89,700	90,733	85,700	87,414
<b>Medical Care</b>				
Medical Officer	0	0	0	0
Pharmaceutical Services	0	0	0	0
Other	0	0	0	0
<b>Hospital Care</b>				
Hospital Care	0	0	0	0
Other	0	0	0	0
<b>Social Welfare</b>				
Administration	0	0	0	0
Social Welfare Assistance	95,351	95,351	95,351	97,258
Social Welfare Services	0	0	0	0
Grants - Handicapped Adults	23,300	22,500	23,300	23,766
<b>TOTAL PUBLIC HEALTH AND WELFARE SERVICES (To Page 1)</b>	<b>215,351</b>	<b>215,184</b>	<b>211,351</b>	<b>215,578</b>
<b>ENVIRONMENTAL DEVELOPMENT SERVICES</b>				
<b>Planning and Zoning</b>	0	0	0	0
<b>Community Development</b>				
General Land Assembly	0	0	0	0
Urban Renewal	0	0	0	0
Beautification and Land Rehabilitation	0	0	0	0
Urban Area Weed Control	0	0	0	0
Other - District Planning	53,353	53,254	72,218	73,662
<b>TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES (To Page 1)</b>	<b>53,353</b>	<b>53,254</b>	<b>72,218</b>	<b>73,662</b>

**BUDGETED EXPENDITURE**

**CITY OF SELKIRK  
For the Year 2021**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
<b>ECONOMIC DEVELOPMENT SERVICES</b>				
Destruction of Pests	0	0	0	0
Protective Inspections	0	0	0	0
Rural Area Weed Control	38,965	38,964	39,745	40,540
Drainage of Land	0	0	0	0
Veterinary Services	0	0	0	0
Water Resources and Conservation	10,000	10,000	10,000	10,200
Transfer to Boards	0	0	0	0
Industrial Development	0	0	0	0
Selkirk Transit	276,514	255,588	294,226	300,111
Dock Facilities	0	0	0	0
City, Peripheral and Regional Development	564,178	405,103	526,776	537,312
<b>TOTAL ECONOMIC DEVELOPMENT SERVICES (To Page 1)</b>	<b>889,657</b>	<b>709,655</b>	<b>870,747</b>	<b>888,163</b>
<b>RECREATION AND CULTURAL SERVICES</b>				
Administration	1,063,777	1,070,212	1,279,892	1,305,490
Programs	118,677	90,128	129,788	132,384
Facilities				
Recreation Complex	657,341	613,540	683,172	696,835
Selkirk Park	547,405	391,164	573,957	585,436
Selkirk Pool	145,201	143,754	162,467	165,716
Curling Club	24,848	42,223	44,500	45,390
Old Arena	123,689	79,352	103,893	105,971
Memorial Hall	47,076	46,350	47,800	48,756
Kin Centre	39,204	27,095	38,574	39,345
Athletic Fields	51,750	19,276	47,945	48,904
Parks, Boulevards and Nursery	283,723	218,080	214,909	219,207
Waterfront	69,223	28,697	69,374	70,761
Events	14,000	7,917	14,000	14,280
Concession	0	28,671	0	0
Tourism	23,000	13,555	23,500	23,970
Museums	0	0	0	0
Heritage	106,630	80,123	107,231	109,376
Libraries	171,813	171,813	171,813	175,249
<b>TOTAL RECREATION &amp; CULTURAL SERVICES (To Page 1)</b>	<b>3,487,357</b>	<b>3,071,950</b>	<b>3,712,815</b>	<b>3,787,071</b>
<b>FISCAL SERVICES</b>				
Transfer to Capital - Borne by General Fund (To Page 13)	1,505,879	874,871	503,264	
Transfer to Capital - Borne by Reserve Funds (To Page 13)	1,659,594	1,221,110	1,624,863	
Transfer to Utility Operating Fund - Debt (To Page 6)	317,337	317,337	298,050	298,050
Contribution to Utility Replacement Reserve (To Page 6)	0	0	0	0
Debenture Debt Charges (To Page 11)	698,929	380,758	707,324	754,389
Other Long-term debt charges (To Page 11)	0	0	0	0
<b>TOTAL FISCAL SERVICES (To Page 1)</b>	<b>4,181,739</b>	<b>2,794,076</b>	<b>3,133,501</b>	<b>1,052,439</b>
<b>TRANSFERS TO RESERVES</b>				
General Reserve (By-law 3153)	0	0	0	
Specific Reserves:				
Building Replacement Reserve (By-law 3956)	125,000	125,000	125,000	
Capital Improvement Reserve (By-law 5067)	655,322	984,014	1,100,208	
Computer / Technology Reserve (By-law 5006)	30,000	30,000	35,000	
Economic Incentive Reserve (By-law 5312)	47,500	47,500	47,500	
Fire Equipment and Building Reserve (By-law 4903)	125,000	125,000	125,000	
Fire Hall Expansion Reserve (By-law 5238)	25,800	25,800	0	
Gas Tax Reserve (By-law 5116)	553,127	553,127	578,269	
Land Acquisition Reserve (By-law 5233)	138,925	10,000	163,926	
Municipal Flood Protection - Dyke Enhancement Reserve (By-law 4899)	0		0	
Paratransit Reserve (By-law 5293)	49,000	49,000	49,000	
Off-Street Parking Reserve (By-law 4826)	24,000	24,000	24,000	
Parks, Recreation and Cultural Facilities Reserve (By-law 4128)	155,312	110,018	141,045	
Parks and Recreation Facilities Development Reserve (By-law 5316)	350,000	350,000	350,000	
Public Works Machinery and Equipment Reserve (By-law 3885)	170,000	183,727	170,000	
Special Events Reserve (By-law 5000)	0	0	0	
Special Projects Reserve (By-law 5315)	229,588	229,588	229,588	
Transit Service Reserve (By-law 5181)	75,000	146,578	75,000	
<b>TOTAL TRANSFERS TO RESERVES (To Page 1)</b>	<b>2,753,574</b>	<b>2,993,352</b>	<b>3,213,536</b>	

**UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

**CITY OF SELKIRK - WATER AND SEWER UTILITY  
For the Year 2021**

<b>REVENUE</b>	<b>Last Year Budgeted</b>	<b>Last Year Actual</b>	<b>This Year Budgeted</b>	<b>Next Year Budgeted</b>
Consumer Revenue				
Residential	3,425,646	3,404,042	3,768,950	3,844,329
Commercial and Bulk	750,991	645,042	752,399	767,447
Industrial	291,516	220,679	184,165	187,848
Federal and Provincial	959,976	955,635	1,074,775	1,096,271
Discounts, Refunds and Cancellations	0	0	0	0
<b>Net Consumer Revenue - Sub-Total</b>	<b>5,428,129</b>	<b>5,225,398</b>	<b>5,780,289</b>	<b>5,895,895</b>
Penalties and Water Meter Sales	47,075	77,468	47,075	48,017
Hydrant Rentals	45,430	45,430	45,430	46,339
Installation Service	0	0	0	0
Connection Revenue - Net	0	0	0	0
Provincial Grants	3,857,213	3,878,217	1,618,163	
Federal Grants	2,998,296	2,990,582	68,163	
Other Grants and Rebates	0	19,572	0	0
Miscellaneous Revenue	0	61,126	1,215,359	0
Private Works	0	17,016	95,000	95,000
Receiving Station	12,000	34,719	12,000	12,240
Infrastructure Fees	35,716	41,594	139,308	142,094
Contributed Assets	0	263,550	0	0
Transfer from General Operating Fund - Debt (From Page 5)	317,337	317,337	298,050	298,050
Transfer from General Operating Fund (From Page 5)	0	0	0	0
Transfer from Accumulated Surplus (From Page 9)	0	0	0	0
Transfer from Utility Nutrient Removal Reserve (From Page 13)	575,997	608,244	830,846	0
Transfer from Water and Sewer Reserve (From Page 13)	3,905,058	1,856,005	4,077,078	
<b>TOTAL REVENUE</b>	<b>17,222,251</b>	<b>15,436,258</b>	<b>14,226,761</b>	<b>6,537,634</b>
<b>EXPENDITURE</b>				
<b>WATER SUPPLY</b>				
Administration	714,905	726,888	855,513	872,623
Customer Billings and Collections	51,385	49,656	57,870	59,027
Purification and Treatment	641,444	704,190	662,917	676,175
Water Purchases	0	0	0	0
Service of Supply	0	0	0	0
Transmissions and Distribution	1,166,368	711,314	1,256,934	1,282,073
Other Water Supply Costs	218,507	103,675	228,998	233,578
Connections - Net Loss	0	0	0	0
<b>TOTAL WATER SUPPLY</b>	<b>2,792,609</b>	<b>2,295,723</b>	<b>3,062,232</b>	<b>3,123,477</b>
<b>SEWAGE COLLECTION AND DISPOSAL</b>				
Administration	0	3,083	49,455	0
Sewage Collection System	0	0	0	0
Sewage Lift Station	84,933	58,267	71,233	72,658
Sewage Treatment and Disposal	801,052	473,743	890,610	908,422
Other Sewage Collection and Disposal Costs	0	0	0	0
Connections - Net Loss	0	0	0	0
<b>TOTAL SEWAGE COLLECTION AND DISPOSAL</b>	<b>885,985</b>	<b>535,093</b>	<b>1,011,298</b>	<b>981,080</b>
Transfer To Capital - Borne by Utility Fund (To Page 13)	6,855,509	7,022,067	2,894,185	
Transfer To Capital - Borne by Utility Reserves (To Page 13)	4,031,055	2,458,624	4,333,608	
<b>TRANSFER TO RESERVES</b>				
Utility Nutrient Removal Reserve (By-law 5135)	575,997	608,244	830,846	0
Water and Sewer Reserve (By-law 4786)	1,385,085	1,687,574	1,289,576	1,092,094
<b>TOTAL TRANSFER TO RESERVES</b>	<b>1,961,082</b>	<b>2,295,818</b>	<b>2,120,422</b>	<b>1,092,094</b>
DEBENTURE DEBT CHARGES (To Page 12)	696,011	686,960	805,016	1,190,848
OTHER LONG-TERM DEBT CHARGES (To Page 12)	0	0	0	0
<b>TRANSFERS</b>				
Deficit Recovery, 20_____ (From Page 9)	0	0	0	0
Transfer to Utility Reserve	0	0	0	0
Surplus to be allocated	0	0	0	0
<b>TOTAL TRANSFERS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL EXPENDITURE</b>	<b>17,222,251</b>	<b>15,294,285</b>	<b>14,226,761</b>	<b>6,387,499</b>
<b>NET OPERATING SURPLUS (DEFICIT)</b>	<b>0</b>	<b>141,973</b>	<b>0</b>	

**CALCULATION OF TAX LEVIES**

**CITY OF SELKIRK**

**For the Year 2021**

Item Description	Assessments				Expenditures			Mill Rate, Frontage, or %	Revenues			
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance For Tax Assets	Total		Tax Levy	Grants in Lieu of Taxes	Other Revenue and Transfers	Total
<b>School Levies</b>												
Education Support Levy	135,253,610	0	43,534,060	178,787,670	1,574,894	47	1,574,941	8.809	1,191,449	383,492	0	1,574,941
Lord Selkirk School Division	472,754,800	0	62,777,010	535,531,810	7,842,533	330	7,842,863	14.645	6,923,494	919,369	0	7,842,863
<b>Total School Levies</b>					9,417,427	377	9,417,804		8,114,943	1,302,861	0	9,417,804
(To Page 1)												
<b>Reserve Levies</b>	492,220,300	0	62,777,010	554,997,310	1,653,585	306	1,653,891	2.980	1,466,816	187,075	0	1,653,891
<b>Debenture Debt Levies</b>												
City at Large	492,220,300	0	62,777,010	554,997,310	194,549	255	194,804	0.351	172,769	22,035	0	194,804
City Local Improvement District	491,754,890	123,616,320	59,921,750	675,292,960	795,546	625	796,171	1.179	725,523	70,648	0	796,171
Local Improvement District Frontage					15,279		15,279	Frontage	15,279	0	0	15,279
<b>Total Debenture Debt Levies</b>					1,005,374	880	1,006,254		913,571	92,683	0	1,006,254
<b>General Municipal Levies</b>												
City At Large	492,220,300	0	62,777,010	554,997,310	9,749,644	52,164	9,801,808	17.661	8,693,103	1,108,705	0	9,801,808
Business Tax	14,571,300	0	0	14,571,300	323,483		323,483	2.22%	323,483	0	0	323,483
Business Fees					31,257		31,257		31,257	0	0	31,257
Total Other Revenue and Transfers					8,791,565		8,791,565				8,791,565	8,791,565
<b>Total Municipal Levies</b>					21,554,908	53,350	21,608,258		11,428,230	1,388,463	8,791,565	21,608,258

**TOTAL SCHOOL AND MUNICIPAL TAXES LEVIED**

30,972,335	53,727	31,026,062	19,543,173	2,691,324	8,791,565	31,026,062
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(To Page 1)

(To Page 1)

(To Page 1)

(From Page 2)

Residential 36.816  
Commercial 45.625



**SUNDRY REVENUE AND EXPENDITURE ANALYSIS**

**CITY OF SELKIRK  
For the Year 2021**

**Part 1 - Grants in Lieu of Taxes**

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm/Residential	Other				
Corporate		135,590	45.625	6,186		6,186
Centra		559,140	45.625	25,511		25,511
Centra - Personal Property		2,855,260	44.446	126,905		126,905
HMQ (Manitoba) Miscellaneous		396,240	45.625	18,078		18,078
Government Services		1,553,310	45.625	70,870		70,870
Conservation Crown Land		5,070	45.625	231		231
Conservation Operations		237,380	45.625	10,830		10,830
Highways Transportation	93,980		36.816	3,460		3,460
Highways Transportation		103,490	45.625	4,722		4,722
Health		23,309,980	45.625	1,063,518		1,063,518
Manitoba Public Insurance Corp.		2,193,430	45.625	100,075		100,075
Manitoba Housing	19,058,840		36.816	701,670		701,670
Manitoba Housing		3,044,550	45.625	138,908		138,908
Manitoba Hydro	90,130		36.816	3,318		3,318
Manitoba Hydro		5,236,230	45.625	238,903		238,903
HMQ (Canada) Miscellaneous		1,349,560	45.625	61,574		61,574
Freshwater Fish Marketing		264,550	45.625	12,070		12,070
RCMP		2,290,280	45.625	104,494		104,494
Assessment Total	19,242,950	43,534,060				
Combined Assessment Total		62,777,010				
Total (To Page 8)						2,691,324

**Part 2 - Conditional Transfers and Grants**

Government or Agency	Funding or Grant Program	Purpose	Amount
Provincial Government	Fire Protection Grant Program	Vehicle Extrication Equipment	47,536
Provincial Government	Fire Protection Grant Program	Firefighter's Turnout Gear	9,944
Provincial Government	Fire Protection Grant Program	Washing Machine for Firefighter's Turnout Gear	15,312
Provincial Government	Fire Protection Grant Program	Increased Training Capacity - Selkirk Fire	8,013
Provincial Government	Disaster Prevention and Climate	Install Collection Net at Rosser Outfall	18,825
Provincial Government	Manitoba Bridge Grant	Operating	5,000
Provincial Government	Mobility Disadvantaged Transportation Program Regional Incentive Grant	Operating	20,000
Provincial Government	Mobility Disadvantaged Transportation Program	Operating	30,000
Provincial Government	Building Sustainable Communities	Feasibility Study Rec	24,969
Provincial Government	West Nile Virus Cost-Shared Larviciding Program	Mosquito control (West Nile)	5,700
Provincial Government	Hometown Green Team	Youth Summer Staff	11,000
Provincial Government	Community Forest Grant Agreement	Control of Dutch Elm Disease	83,030
Total (To Page 2)			279,329

Federal Government	Federal Gas Tax - Municipal Gas Tax	Municipal Infrastructure Funding	578,269
Federal Government	Canada Heritage Grant	Canada Day	5,500
Federal Government	CanExport Community Investments	Steel Industry Value-Chain Analysis	21,250
Federal Government	Investing in Canada	Planting an Urban Canopy	365,000
Total (To Page 2)			970,019
Combined Total			1,249,348

**Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund**

Original Deficit Amount	Year	Term	Authority	Amount
Total (To Page 1)				0

**Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund**

Purpose	Year	Term	Authority	Amount
Total (To Page 6)				0

**GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES**

**CITY OF SELKIRK  
For the Year 2021**

**Part 1 - Debenture Debt Charges**

Purpose	By-Law No.	Maturity Year	Opening Balance	Principal	Closing Balance	Interest	Total Payment
Storm Water Relief - Phase II	5209	2031	2,804,635	204,748	2,599,887	120,600	325,348
Pittsburg Avenue Paving Project	5306	2027	93,704	12,074	81,630	3,205	15,279
Firehall Expansion	5345	2035	2,775,708	154,904	2,620,804	47,907	202,811
Storm Retention Pond In The Industrial Park	5346	2030	722,631	65,845	656,786	10,268	76,113
Downtown Revitalization Project, Manitoba Avenue East Reconstruction	5344	2030	833,334	75,932	757,402	11,841	87,773
<b>TOTAL</b>			<b>7,230,012</b>	<b>513,503</b>	<b>6,716,509</b>	<b>193,821</b>	<b>707,324</b>

(From Page 5)

Frontage	Grant In Lieu Frontage	Net Required By Mill Rate	Area To Be Levied
0	0	325,348	City Local Improvement District
15,279	0	0	Local Improvement District Frontage
0	0	202,811	City Local Improvement District
0	0	76,113	City at Large
0	0	87,773	City at Large
<b>15,279</b>	<b>0</b>	<b>692,045</b>	

**Part 2 - Summary (by area) - to be carried forward to page 8**

Area To Be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement
City Local Improvement District	491,754,890	123,616,320	59,921,750	675,292,960	528,159
Local Improvement District Frontage					15,279
City at Large	492,220,300	0	62,777,010	554,997,310	163,886
<b>TOTAL</b>					<b>707,324</b>

Frontage	Grant In Lieu Frontage	Net Required By Mill Rate
0	0	528,159
15,279	0	0
0	0	163,886
<b>15,279</b>	<b>0</b>	<b>692,045</b>

**UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES**

**CITY OF SELKIRK  
For the Year 2021**

**Part 1 - Debenture Debt Charges**

Purpose	By-Law No.	Maturity Year	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage	Grant In Lieu Frontage	Sewer Utility Rates	Net Required By Mill Rate	Area To Be Levied
Sewer Relining Eveline St	5164	2024	107,479	24,752	82,727	5,911	30,663	0	0	0	30,663	City at Large
WTP Expansion and Rehabilitation	5241	2032	2,358,002	156,750	2,201,252	94,792	251,542	0	0	0	251,542	City Local Improvement District
Morris Avenue sewer relining	5242	2027	95,774	12,196	83,578	3,649	15,845	0	0	0	15,845	City Local Improvement District
New Wastewater Treatment Plant Series "A"	5338	2039	5,785,644	221,643	5,564,001	196,712	418,355	0	0	418,355	0	Utility Customers
West End Lift Station, Forcemain and Trunk Wastewater Line	5325	2035	1,477,622	82,462	1,395,160	6,149	88,611	0	0	88,611	0	Utility Customers
<b>TOTAL</b>			<b>9,824,521</b>	<b>497,803</b>	<b>9,326,718</b>	<b>307,213</b>	<b>805,016</b>	<b>0</b>	<b>0</b>	<b>506,966</b>	<b>298,050</b>	

(From Page 6)

**Part 2 - Summary (by area) - to be carried forward to page 8**

Area To Be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Frontage	Grant In Lieu Frontage	Sewer Utility Rates	Net Required By Mill Rate
City at Large	492,220,300	0	62,777,010	554,997,310	30,663	0	0	0	30,663
City Local Improvement District	491,754,890	123,616,320	59,921,750	675,292,960	267,387	0	0	0	267,387
Utility Customers	N/A	N/A	N/A	N/A	506,966	0	0	506,966	0
<b>TOTAL</b>					<b>805,016</b>	<b>0</b>	<b>0</b>	<b>506,966</b>	<b>298,050</b>

**CAPITAL BUDGET  
CITY OF SELKIRK  
For the Year 2021**

**PART 1. CAPITAL EXPENDITURES**

Particulars of Expenditure	Estimated Total Cost	Borne By General Fund	Borne By Utility Fund	Borne By Reserve Funds	Borne By Debentures
<b>General Capital Expenditures:</b>					
Demolition of 202 Christie Avenue (2020 C/F)	5,697			5,697	
Design for Eveline Street between Eaton Avenue and Queen Avenue (2020 C/F)	26,597			26,597	
Manitoba Avenue Sidewalk Extention (2020 C/F)	109,811			109,811	
New Provincial Radio System (2020 C/F)	22,386			22,386	
Purchase of Avanti Software (2020 C/F)	3,465			3,465	
Purchase of Chairs for All Lunchrooms (2020 C/F)	15,000			15,000	
Purchase two electric cars for corporate travel use (2020 C/F)	95,000			95,000	
Replacement of Half-Ton Truck (2020 C/F)	44,433			44,433	
Replacement of Loader (2020 C/F)	223,142	48,578		174,564	
Computer Replacements	23,350			23,350	
Construction of Curb Bulb-Outs and Installation of Crosswalk system at Eaton Avenue	7,000			7,000	
Council Chamber Audio Visual Replacement/Upgrade	27,500			27,500	
Curbing and Boulevard repair on the 500 Block of Robinson Avenue	77,000			77,000	
Eveline Street Reconstruction	6,000,000				6,000,000
Increased Training Capacity - Selkirk Fire	8,013	8,013			
Install Collection Net at Rosser Outfalls	18,825	18,825			
Manitoba Avenue Pathway from Easton to Main	443,000			443,000	
Parking Lane Asphalt on Main Street Between Manitoba and Queen	150,000			150,000	
Planting an Urban Canopy	500,000	365,000			135,000
Purchase of a PA System for Selkirk Park Pool & Splashpad	4,260			4,260	
Purchase of New Computers	5,400			5,400	
Purchase of Servers	23,200			23,200	
Purchase of Workstations equipment for Casual Staff	5,000			5,000	
Purchase Pool Maintenance Equipment and Repairs	12,400			12,400	
Purvis Park Pathway	20,000			20,000	
Replacement of Vehicle Extrication Equipment	47,536	47,536			
Road Reconstruction on Agnes Street between Manitoba and Christie	219,800			219,800	
Sidewalk Installation on Agnes between Manitoba and McLean	110,000			110,000	
Washing machine purchase	15,312	15,312			
<b>Sub-total</b>	<b>8,263,127</b>	<b>503,264</b>	<b>0</b>	<b>1,624,863</b>	<b>6,135,000</b>
<b>Utility Capital Expenditures:</b>					
Bio-Solids Pad Construction (2020 C/F)	200,000		0	200,000	
Business Park Utility Phase 2 (2020 C/F)	2,978,539		1,110,000	1,868,539	
Construction of a West End Lift Station, Forcemain and Trunk Line (2020 C/F)	303,464		234,185		69,279
New Operating System for Water and Wastewater Treatment Plants (2020 C/F)	28,000			28,000	
New Waste Water Treatment Plant (WWTP) Construction (2020 C/F)	2,358,716		750,000	790,625	818,091
New Waste Water Treatment Plant (WWTP) Engineering Services (2020 C/F)	40,221			40,221	
Selkirk Park Lift Station (2020 C/F)	328,023			328,023	
Back-up Generator at the WTP	800,000		400,000	400,000	
Hydrant Replacement Program	27,000			27,000	
Purchase of Dewatering Pump	12,500			12,500	
Purchase/Lease CAMP Software Package	100,000			100,000	
Sewer Main replacement on Agnes Street between Manitoba and Christie	300,000			300,000	
Sophia Street Combined Sewer Separation between Centennial Avenue to North of Selkirk Avenue	400,000		400,000		
Water Tower Lighting Shaft	115,000			115,000	
Watermain Liner on Agnes Street between Manitoba and Christie	117,700			117,700	
Well Pump Replacement	6,000			6,000	
<b>Sub-total</b>	<b>8,115,163</b>	<b>0</b>	<b>2,894,185</b>	<b>4,333,608</b>	<b>887,370</b>
	<b>16,378,290</b>				
	Total	<b>503,264</b>			
		From Page 5	<b>2,894,185</b>		
			From Page 6	<b>5,958,471</b>	
				From Page 5 and	<b>7,022,370</b>
					From Part 3



**FIVE YEAR CAPITAL EXPENDITURE PROGRAM  
CITY OF SELKIRK**

PURPOSE Particulars of Expenditure						SOURCE OF FUNDS				
	2022	2023	2024	2025	2026	Total	Operating	Reserves	Borrowing	Grants
Phyllis Avenue Extension - Construction				450,000		450,000			450,000	
Improve Rec Complex Land Drainage	50,000					50,000		50,000		
Eaton Avenue Reconstruction between Agnes and Annie St	328,000					328,000	168,000		160,000	
Repair Stuart House Interior	120,000					120,000		120,000		
Site Remediation	33,334					33,334		33,334		
Implement the Streetscape Construction for Main Street		3,000,000				3,000,000			1,000,000	2,000,000
Garbage and Recycling Carts	1,000,000					1,000,000		1,000,000		
Replacement Scoreboard for Selkirk Recreation Complex	60,000					60,000		60,000		
Business Park Phase 2 Road Construction	561,812					561,812			561,812	
Wersch Pavement Phase 1 Business park			350,000			350,000			350,000	
Public Works Building Shop Expansion		500,000				500,000		500,000		
Sand Shed at Public Works Yard	280,000					280,000		280,000		
Demolition of Memorial Hall and Selkirk Arena			1,000,000			1,000,000		1,000,000		
Installation of a Culvert Through the Operations Yard	30,000					30,000		30,000		
Traffic Signals Pole Replacement	50,000					50,000		50,000		
Detail Design for Selkirk Multi-Use Facility	1,650,000					1,650,000			1,650,000	
West End Regional Park Conceptual Design	35,000					35,000		35,000		
Replacement of a Loader		250,000				250,000		250,000		
Replacement of a Transit Bus			1,000,000			1,000,000		1,000,000		
New Multi Use Facility Construction				13,000,000		13,000,000		2,000,000	11,000,000	
Replacement of a Tandem			200,000			200,000		200,000		
Replacement of Half Ton Truck		50,000				50,000		50,000		
Creation of Civic Center Parking Lot	50,000					50,000		50,000		
Replace Pumper Truck		550,000				550,000		550,000		
Replacement of a Mobility Bus				150,000		150,000		150,000		
Athletic Field Enhancements			200,000			200,000		200,000		
Replace Electric Ice Resurfacer			200,000			200,000		200,000		
Streets - Reconstruction	600,000	300,000	600,000	300,000		1,800,000		1,800,000		
Sidewalk/Pathway - Construction/Reconstruction	600,000	300,000	600,000	300,000		1,800,000		1,800,000		
Replacement of Street Sweeper	250,000					250,000		250,000		
Planting an Urban Canopy	500,000	500,000	500,000	500,000		2,000,000			540,000	1,460,000
Replacement of a Mobility Bus					150,000	150,000		150,000		
Water Line Extensions Main Street South	300,000					300,000		300,000		
Purchase of a HydroVac Truck	220,000					220,000		220,000		
Installation of New Waterline from Manitoba Avenue to New Planned Development Site		245,000				245,000		245,000		
Installation of New Waterline at the Operations Department Yard	50,000					50,000		50,000		
Solar Farm at the Wastewater Treatment Plant		2,000,000				2,000,000		533,400		1,466,600
Water Line Re-Lining/ Replacement	500,000	500,000	150,000	500,000	500,000	2,150,000		2,150,000		
Wastewater Line Re-Lining	200,000	200,000		200,000	200,000	800,000		800,000		
Installation of Watermain on Sutherland Avenue Between Main and Jemima	192,000					192,000		192,000		
Installation of Watermain Liner on Sutherland Avenue Between Jemima and Sophia	132,000					132,000		132,000		
Installation of Sewer Main Liner on Sutherland Avenue Between Main and Jemima	70,000					70,000		70,000		
Installation of Sewer Main Liner on Sutherland Avenue Between Jemima and Sophia	132,000					132,000		132,000		
Hydrant Replacement Program	30,000	30,000	30,000	30,000	30,000	150,000		150,000		
Detailed design of WTP Process Change	150,000					150,000		150,000		
Membrane Installation at WTP - Process Change		3,100,000				3,100,000			3,100,000	
<b>TOTAL</b>	<b>8,174,146</b>	<b>11,525,000</b>	<b>4,830,000</b>	<b>15,430,000</b>	<b>880,000</b>	<b>40,839,146</b>	<b>168,000</b>	<b>16,932,734</b>	<b>18,811,812</b>	<b>4,926,600</b>
<b>SOURCE OF FUNDS (ANNUAL)</b>										
Operating	168,000	0	0	0	0	168,000				
Reserves	5,134,334	3,458,400	3,980,000	3,480,000	880,000	16,932,734				
Borrowing	2,506,812	4,235,000	485,000	11,585,000	0	18,811,812				
Grants	365,000	3,831,600	365,000	365,000	0	4,926,600				
<b>TOTAL</b>	<b>8,174,146</b>	<b>11,525,000</b>	<b>4,830,000</b>	<b>15,430,000</b>	<b>880,000</b>	<b>40,839,146</b>				

Department Use Only

Adopted by Resolution of Council

May 10, 2021

Resolution Date

Mayor

Chief Administrative Officer